2023 **HALF-YEAR** FINANCIAL REPORT **EURAZEO**

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GROUP ACTIVITY AND RESULTS

1 ACTIVITY IN THE FIRST HALF OF 2023

Further asset management growth in the first half of 2023

- Assets Under Management (AUM): up 3.5% year-on-year at €35.2 billion (+7% for third parties)
 - o Fee-Paying Assets Under Management (FPAUM): +16% to €25 billion
 - o Third-party fundraising: €1,292 million, including €348 million raised in the wealth segment, in a less favorable environment
- Management fees: +13% to €204 million
- Fee Related Earnings (FRE): +37% to €69 million

Stable portfolio value

- Change in the net fair value of the portfolio on the balance sheet of -€27 million in H1 2023
- Double-digit growth in revenue and EBITDA of portfolio companies held on the balance sheet, maintaining measured valuation assumptions
- Portfolio net value: €8.0 billion (i.e. €103.3 per share, +3%)

Selective deployment; significant financial leeway

- Realizations: €0.5 billion (€0.7 billion in H1 2022)
- Deployments: €1.7 billion (€2.9 billion in H1 2022)
- Significant financial leeway: dry powder of €5.0 billion and undrawn balance sheet commitments in the funds of €2.3 billion

Financial results and balance sheet

- Net income attributable to owners of the Company: €1,797 million
- Non-recurring items: €1.9 billion relating to the announced change in IFRS classification (IFRS10 impact) and -€74 million relating to the disposal of Rhône stake
- Limited net debt: €0.5 billion (gearing: 5%)

New steps forward in ESG

- €4.7 billion AUM dedicated to supporting a low-carbon and more inclusive economy (+8% vs. December 2022)
- Accelerated deployment activity of the impact driven funds ETIF, ESMI and Kurma Diagnostics II with a total of 6 deals

Christophe Bavière and William Kadouch-Chassaing, Co-CEOs, declared: "In an environment that remains complex and uncertain, Eurazeo delivered a satisfactory performance with further growth, and improvement of profitability in its asset management activity as well as a stable portfolio value. In the past few months, we have made important decisions in terms of team renewal and organization, strategy, with the exit of Rhône in particular, and operational efficiency. We are confident in our ability to build the European leader in mid-market, growth and impact."

2 FINANCIAL RESULTS AND CONSOLIDATED FINANCIAL STATEMENTS

2.1 CONSOLIDATED FINANCIAL STATEMENTS

Preamble - investment company status

On January 1, 2023, Eurazeo determined that it now fulfills the criteria of an Investment Company as defined in IFRS 10 "Consolidated financial statements". This standard provides an exemption whereby Investment Entities need not consolidate its portfolio companies. Eurazeo has taken into account this change in classification prospectively as of January 1, 2023.

By way of comparison, a non-audited simulation of the 2022 income statement is also presented, as if the Group had applied the IFRS 10 consolidation exemption as of January 1, 2022.

Net income attributable to owners of the Company totaled €1,797 million in H1 2023. Excluding non-recurring items, the net loss attributable to owners of the Company was -€42 million.

The **asset management activity** continued its growth both in management fees and Fee Related Earnings. The **AM contribution** amounted to **+€64 million**.

The contribution of the **investment activity** for the half year amounted to **-€74 million**, marked by a limited change in the fair value of the portfolio **(-€27 million)**. Portfolio company performance and market multiples remained well-oriented. However, the Group kept measured assumptions on valuations in a wait-and-see environment with few deals.

As announced, the Group recorded **non-recurring income of €1.9 billion** in H1 2023 arising from the difference between the fair value of the balance sheet investment portfolio and its carrying value prior to January 1, 2023. The **sale of the stake in Rhône**, post-closing, generated a **€74 million** capital loss.

| (€m) | H1 2022 published | H1 2022 IFRS 10 | H1 2023 IFRS 10 |
|--|----------------------|--------------------|--------------------|
| A. Contribution of the asset management activity | 44 | 44 | 64 |
| B. Contribution of the investment activity | (161) | 276 | (74) |
| C. Contribution of companies, net of finance costs | 97 | - | - |
| Amortization of assets relating to goodwill allocation | (100) | (7) | (6) |
| Income tax expense | (18) | (5) | 3 |
| Non-recurring items | (48) | 6 | 1,839 |
| Consolidated net income (loss) | (185) | 313 | 1,825 |
| Attributable to owners of the Company | (96) | 379 | 1,797 |
| Attributable to non-controlling interests | (89) | (66) | 28 |

2.1.1 Contribution of the asset management activity

Management fees totaled €204 million in H1 2023, up 13% and break down as follows:

- i) third-party asset management activity, up +3% to €143 million, against a high comparison base (+39% in H1 2022) mainly due to significant catch-up fees; excluding catch-up fees, the management fees growth from third parties would have been +9%
- ii) management fees on Eurazeo's balance sheet of €61 million, up +45% mainly due to EC V fund commitments given in 2022.

Realized **performance fees** were negligible during the half year considering the lack of major exits.

Group operating expenses totaled **€136 million, up slightly by +3%**. The Group continues to improve its operating leverage thanks to revenue growth combined with disciplined cost management.

Fee Related Earnings (FRE), which measure the activity's net recurring income, totaled €69 million over the period, up 37% compared to H1 2022. The FRE margin rose sharply to 33.5%.

| (€m) | H1 2022 published | H1 2022 IFRS 10 | H1 2023 IFRS 10 |
|--|----------------------|--------------------|--------------------|
| Management fees | 181,4 | 181.4 | 204.2 |
| of which third parties | 139.5 | 139.5 | 143.4 |
| of which balance sheet | 41.9 | 41.9 | 60.9 |
| (-) Operating expenses | (131.2) | (131.2) | (135.7) |
| (=) FRE (before financial and other expenses) | 50.2 | 50.2 | 68.5 |
| FRE margin | 27.7% | 27.7% | 33.5% |
| (+) Performance fees (PRE) | 0.2 | 0.2 | 1.3 |
| of which third parties | 0.2 | 0.2 | 0.6 |
| of which balance sheet | - | - | 0.8 |
| (+) Financial and other expenses | (6.3) | (6.3) | (6.4) |
| A. Contribution of asset management | 44.1 | 44.1 | 63.5 |
| of which attributable to non-controlling interests | 4.2 | 4.2 | 6.6 |

2.1.2 Contribution of the investment activity

| (€m) | H1 2022 published | H1 2022 IFRS 10 | H1 2023 IFRS 10 |
|--|----------------------|--------------------|--------------------|
| (+) Realized capital gains or losses and dividends | 7 | - | - |
| (+) Changes in fair value / fair value gains (losses) | (81) | - | - |
| (+) Other income | 6 | - | - |
| (+) Portfolio fair value gains (losses) | - | 464 | (27) |
| (+) Other fair value gains (losses) | - | (133) | 48 |
| (-) Performance fees calculated in favor of Asset Management | | | |
| Activity | - | - | (1) |
| Net unrealized and realized capital gains or losses & | | | |
| dividends and other | (68) | 331 | 21 |
| (-) Impairment of assets | (2) | 0 | 0 |
| (-) Costs relating to deployment | (31) | (1) | (6) |
| (-) Management fees in favor of Asset Management Activity | (42) | (42) | (61) |
| (-) Group strategic management costs | (9) | (9) | (13) |
| (+/-) Other | (9) | (4) | (15) |
| B. Contribution of the investment activity | (161) | 276 | (74) |

2.1.3 Non-recurring items

The Group recorded **non-recurring income of €1.9 billion** in H1 2023 stemming from the difference between the fair value of the balance sheet investment portfolio and its carrying value prior to January 1, 2023. Furthermore, post-closing, the Group finalized the disposal of the **30% interest held in Rhône** group for c. \$70 million. Eurazeo recognized a **loss of around €74 million** for this deal.

2.2 ASSETS UNDER MANAGEMENT AND INVESTMENTS

2.2.1 Assets under management

As of June 30, 2023, Eurazeo Group **Assets Under Management** (AUM) **totaled €35.2 billion, up 3.5%** over 12 months:

- third-party AUM (Limited Partners and private clients) stood at €24.9 billion (+6.6% over 12 months), including drypowder of €5.0 billion,
- balance sheet AUM include the investment portfolio on the Group's balance sheet (€8.0 billion) and Eurazeo balance sheet commitments in Group funds (€2.3 billion).

| Assets under management (€bn)¹ | 06/30 2022 | 06/30 2023 | % change LTM | % AUM |
|---|---------------|---------------|-----------------|----------|
| Private Equity | 25,814 | 26,598 | +3% | 76% |
| Private Debt | 6,152 | 6,859 | +11% | 19% |
| Real Assets | 2,030 | 1,726 | -15% | 5% |
| Total AUM | 33,997 | 35,182 | +3% | 100% |
| of which third-party AUM | 23,409 | 24,948 | +7% | 71% |
| of which balance sheet AUM ² | 10,588 | 10,234 | -3% | 29% |

Fee Paying AUM amounted to **€25 billion, up +16%** over 12 months. *H1 2022 FPAUM are presented in Appendix 2.*

| 06/30/2023 | Eurazeo third parties | Rhône (30%) | MCH (25%) | Eurazeo balance sheet | Total |
|----------------|--------------------------|----------------|--------------|-----------------------------|--------|
| Private Equity | 10,545 | 1,294 | 219 | 6,256 | 18,315 |
| Private Debt | 5,167 | 0 | 0 | 181 | 5,348 |
| Real Assets | 391 | 0 | 0 | 1,004 | 1,395 |
| Total | 16,103 | 1,294 | 219 | 7,442 | 25,058 |

 $^{1\ \}textit{June 30, 2022 figures are pro forma and include Eurazeo's balance sheet commitments in \textit{Group funds}.}$

² Including the balance sheet investment portfolio and balance sheet commitments in Group funds. ($\[\in \] 2,715 \]$ million as of June 30, 2022, $\[\in \] 2,266 \]$ million as of June 30, 2023)

2.2.2 Fundraising

In H1 2023, **Eurazeo raised €1.3 billion, down 15% compared to H1 2022** (excluding amounts raised by Rhône, sold post-closing):

- Private Debt fundraising remained strong, with c. €770 million raised during the half year for the Direct Lending, Corporate Financing ("recovery bonds") and Asset-based Finance strategies;
- Eurazeo Transition Infrastructure fund closed at €420 million (€144 million in H1), and has already achieved 80% of its initial target;
- Private Equity fundraising totaled €380 million during the semester, mainly driven by ongoing fundraising in the Venture and Secondary activities. In July, the Group announced the final close of the Smart City II program.

Fundraising from private clients amounted to €348 million, i.e. around 27% of total fundraising for the half year. Private clients represent €3.8 billion AUM or over 15% of third-party AUM.

| Third-party fundraising (€m) | H1 2022 | H1 2023 |
|------------------------------|---------|---------|
| Private Equity | 1,215 | 381 |
| Private Debt | 568 | 766 |
| Real Assets | 5 | 145 |
| Total | 1,788 | 1,292 |

Eurazeo's balance sheet did not give additional commitments in its funds over the half year.

2.2.3 Asset rotation

Realizations totaled **€0.5 billion** in the first semester of 2023 (€0.7 billion in H1 2022). In a less favorable environment and a context of rising interest rates, market transaction volumes decreased strongly in Europe and the United States. Asset realization conditions remain satisfactory for high-quality company deals in the mid-caps segment, in which the Group specializes.

Eurazeo was highly selective in its investments: Group **deployment** totaled **€1.7 billion in H1 2023 compared with €2.9 billion in H1 2022**. The Private Funds Group activity successfully seized opportunities in the secondary market and accounted for nearly one third of Private Equity investments in the semester.

| (6m) | Deploy | Realization | | |
|------------------------|---------|-------------|---------|---------|
| (€m) | H1 2022 | H1 2023 | H1 2022 | H1 2023 |
| Private Equity | 1,603 | 955 | 420 | 307 |
| Private Debt | 1,076 | 633 | 275 | 168 |
| Real Assets | 174 | 97 | 9 | 6 |
| Autres | 51 | 12 | 3 | 2 |
| Total | 2,905 | 1,697 | 707 | 483 |
| of which balance sheet | 818 | 210 | 36 | 139 |

Eurazeo enjoys substantial leeway for its future investments: drypowder of around €5.0 billion and balance sheet commitments in the funds of €2.3 billion.

2.3 INVESTMENT PORTFOLIO

2.3.1 Performance of the portfolio companies

The investment portfolio carried on the balance sheet is invested almost exclusively in Group funds and programs. This portfolio includes over 70 companies, the largest of which represents 6.5% of the total value. Those companies are mostly positioned in structurally buoyant sectors, such as healthcare, business services, digital, strong consumer brands and energy transition.

These companies reported further growth in their performance indicators during the semester3:

- **Mid-large buyout** (Revenue +18% and EBITDA +12% in the half year): The portfolio reported strong organic growth, against a particularly high comparison base (+79% in H1 2022). This performance reflects the Group's positioning in high-quality companies within the most buoyant market segments, the benefits of recent investments by these companies as well as the ongoing recovery of the Travel & Leisure segment. EBITDA growth was mitigated over the half year by certain cost increases and investments for growth;
- Small-mid buyout (Revenue +6%, EBITDA +10%): Business services and healthcare companies continued their strong growth. Companies positioned on the consumer environment experienced a slight slowdown during the half year, with slightly declining revenue overall.
- **Brands** (Revenue +9%): The portfolio reported further robust growth during the semester;

3 Portfolio company revenue and EBITDA, proportional to the percentage of assets held by Eurazeo's balance sheet. For Growth and Brands companies, EBITDA is not considered a relevant indicator.

- **Growth** (Revenue +15%): Growth remains strong for most portfolio companies against high comparison bases, with a significant performance from circular economy companies. Certain companies were impacted by specific temporary factors (limit on the usury rate for a Fintech company, strategic repositioning of a platform, lackluster real estate market). The rest of the portfolio reported growth of between 20% and 42%. All companies are focusing on cost control and accelerating their path to profitability;
- **Real Assets** (Revenue +14%, EBITDA +15%): Robust growth in hotel activities with an increase in RevPAR (both in terms of the occupancy rate and prices) and good performance of the real estate portfolio.

As a reminder, Eurazeo no longer consolidates its portfolio companies since January 1, 2023, in accordance with the consolidation exemption provided in IFRS 10 for "investment entities".

2.3.2 Portfolio fair value gains (losses)

The **net value of the investment portfolio was €7,968 million**, up 1.3% (or €103.3 per share, up 3% due to the buyback of treasury shares).

The **change in the portfolio fair value**, recognized in the P&L, totaled **-€27 million**.

The Group kept **measured assumptions for mid-year valuations**, given the wait-and-see attitude of the private transaction market. As mentioned above, portfolio companies delivered satisfactory operating performances and benchmark stock market indices increased during the half year. Furthermore, the impact of higher interest rates on cash flow was very limited given the significant hedging in place (around 70% of LBO debt and 90% of real estate debt are hedged to maturity).

Portfolios (excluding Growth) were valued using a constant method. The multiples used for the buyout valuations were 1 to 3-year averages and mainly remained below market spot comparables (1-month VWAP) which increased slightly during the half year. The Real Estate portfolio valuations were mainly carried out by experts and factors the impact of rate hikes on capitalization rates.

The **Growth portfolio** is valued based on the most recent round of equity financing. A discount had been applied at the end of 2021 to the historical financing rounds and certain additional adjustments were recorded in H1 2023. US Tech benchmark indices recovered sharply in the first half of 2023 (NASDAQ +33%), following the decline recorded in 2022 (-34%).

| (€m) | 12/31 2022 | Value creation | Value creation (%) | Deploy- ment | Reali- zations | Other ⁴ | 06/30 2023 |
|---------------------|---------------|-------------------|--------------------------|-----------------|-------------------|--------------------|---------------|
| Mid-Large buyout | 3,469 | 1 | 0% | +34 | (28) | (15) | 3,462 |
| Small-Mid buyout | 699 | (27) | -4% | +32 | (68) | (4) | 634 |
| Growth | 1,759 | (40) | -2% | +115 | (12) | (4) | 1,819 |
| Brands | 739 | 20 | 3% | +6 | (1) | - | 764 |
| Venture | 43 | 3 | 7% | +11 | - | (2) | 55 |
| Private Funds Group | 31 | 3 | 10% | +8 | - | - | 42 |
| Private Debt | 171 | 5 | 3% | +15 | (12) | (1) | 178 |
| Real Assets | 878 | (3) | 0% | +46 | (1) | (4) | 917 |
| Other invest. as LP | 74 | 10 | 14% | +15 | (1) | (1) | 97 |
| Total Portfolio | 7,862 | (27) | 0% | +284 | (121) | (31) | 7,968 |
| # shares (m) | 78.1 | | | | | | 77.1 |
| Value per share(€) | 100.6 | | | | | | 103.3 |

2.4 CASH AND CASH EQUIVALENTS AND DRYPOWDER

As of June 30, 2023, **Eurazeo SE net debt amounted to €426 million**, i.e. a gearing of 5%. Gross cash and cash equivalents totaled €54 million.

Eurazeo has a confirmed revolving credit facility (RCF) of €1.5 billion, maturing in 2026, drawn €480 million at the end of June 2023.

In H1 2023, the Group acquired 1,476,556 of its own shares for €94.8 million.

At the end of June, the Group held 2,283,647 treasury shares, i.e. 2.9% of total outstanding shares (79,224,529 shares). Net of treasury shares, a total of 77,099,559 shares were used to calculate per-share portfolio.

⁴ Share of management fees generated by Asset Management activity collected from internal funds in which the balance sheet is a LP. These flows are canceled on consolidation.

2.5 SHAREHOLDER RETURN

The Shareholders' Meeting of April 26 confirmed the Executive Board's proposed payment of a dividend of €2.20 per share, (i.e. a 26% increase compared to the 2021 ordinary dividend), representing a total distribution of c. €168 million.

The Executive Board launched a new share buyback program of €100 million that came into effect at the end of March 2023, extending the previous program.

3 SUBSEQUENT EVENTS

On July 14, Eurazeo sold its 30% stake in Rhône Group to company partners for c. \$70 million, generating a capital loss of approximately €74 million for Eurazeo. Over the last 12 months, Rhône Group contributed 3% to management fees and 4% to FRE net of the Group's financing cost.

On July 21, the Group announced the appointment of **Hala Fadel** as Managing Partner in charge of the **Growth** activity, replacing Yann du Rusquec who left the Group to pursue personal projects. Hala, who joined the Eurazeo's Growth team in 2022 as Managing Director, is a prominent figure in this market with 25 years of experience in growth company investment and support. She worked for around 15 years at Comgest in their investment fund for European growth companies and had previously co-founded Leap Ventures, a venture capital investment fund operating in Europe and the Middle East. She currently sits on the Board of Directors of the Massachusetts Institute of Technology (MIT). She graduated from HEC Paris and also obtained an MBA from the MIT Sloan School of Management. Hala will lead an experienced international team of around twenty professionals based in Paris, London and Berlin.

4 TRANSACTIONS WITH RELATED PARTIES

The compensation set for members of the Executive Board for 2023 and share transactions covered by Article L.621-18-2 of the Financial and Monetary Code (*Code Monétaire et Financier*) performed by these individuals are presented in the section "Compensation and Other Benefits received by Corporate Officers" of the Executive Board's report, in the Universal Registration Document filed with the AMF on March 22, 2023.

5 RISK MANAGEMENT AND DISPUTES

The Group's businesses are exposed to a number of macro-economic, sector, operational, market, industrial, environmental and legal risks. Due to the current economic and health crisis, the main risk factors facing the Group are detailed in the section "Risk management, internal control and main risk factors" of the Universal Registration Document filed with the AMF on March 22, 2023. There were no material changes in these risks during the first six months of 2023.

6 OTHER INFORMATION

6.1 OUTLOOK

Strengthened by its position in the private asset management sector which continues to be driven by favorable structural trends, Eurazeo confirms the outlook announced on March 10, 2022, upon presentation of its annual results and notably the doubling of assets under management, which could reach €60 billion in 5 years, and an increase in the FRE margin in the medium-term to 35-40%. Third-party performance fees, which are currently limited, should become more substantial once the Group's funds have reached maturity.

For 2023, and in a normal market environment, the Group is targeting further robust growth in its Fee Related Earnings, which should be driven by higher management fees and disciplined cost management.

The Group plans to hold an event for investors on **November 30, 2023** (**Capital Markets Day**) during which it will explain its strategy and value creation levers in detail.

6.2 NEW STEPS FORWARD IN ESG

Under its O+ ESG strategy, Eurazeo is actively financing companies that contribute to climate change mitigation and adaptation, as well as social inclusion. To date, a total of €4.7 billion is dedicated to such companies, an increase compared to the €4.3 billion as of December 31, 2022, representing 13% of Eurazeo's assets under managements. These investments span across the entire portfolio, including in the 7 impact-driven fundss.

These funds showcased strong investment activity, as illustrated by the 6 deals completed since January, totaling circa €150 million₆:

- **Decarbonization of the maritime sector**: Eurazeo Sustainable Maritime Infrastructure (ESMI) has closed a transaction with Olympic Subsea to finance a vessel used for construction and maintenance of offshore windfarms. The fund has also signed two deals with Longship Group to finance two new-generation ships used for short-sea freight, which are among the greenest in the segment.
- **Transition to sustainable infrastructure**: Eurazeo Transition Infrastructure Fund (ETIF) has made an investment in Etix Everywhere, and will support the decarbonization of its data centers. The fund has also invested in TSE, a producer of photovoltaic energy that combines the benefits of solar power with agricultural development.
- **Innovation in health:** Kurma Diagnostics II focuses on early-stage European companies in digital health and medical diagnostics innovation. The fund has made a seed investment in Raidium, a company whose AI-based technology is used to improve the efficiency and thoroughness of radiology imagery.

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⁵ Eurazeo Transition Infrastructure Fund (ETIF), Eurazeo Sustainable Maritime Infrastructure (ESMI), Eurazeo Smart City Fund II, Nov Santé Actions Non Cotées, Kurma Biofund III, Kurma Diagnostics II, Kurma Growth Opportunities IV

⁶ Committed amount

2023 CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

7 CONSOLIDATED STATEMENT OF FINANCIAL POSITION

| (In thousands of euros) | Note | 06/30/2023 | 12/31/2022 published |
|------------------------------------|--------|------------|-------------------------|
| ASSETS | | | |
| Goodwill | 12.7.1 | 278,909 | 4,844,975 |
| Intangible assets | 12.7.1 | 42,415 | 2,493,715 |
| Property, plant and equipment | 12.7.1 | 11,748 | 1,445,019 |
| Right-of-use assets | 12.7.1 | 37,114 | 554,215 |
| Investment properties | 12.7.2 | - | 584,410 |
| Non-current investment portfolio | 12.7.3 | 7,967,795 | - |
| Investments in associates | 12.7.4 | 14,977 | 2,223,790 |
| Non-current financial assets | 12.7.5 | 606,001 | 3,407,071 |
| Other non-current assets | | 1,830 | 323,959 |
| Deferred tax assets | | 9,496 | 51,978 |
| Total non-current assets | | 8,970,285 | 15,929,133 |
| Inventories | | - | 492,451 |
| Trade and other receivables | | 269,115 | 970,039 |
| Current tax assets | | 14,830 | 43,447 |
| Other current assets | | 26,217 | 117,642 |
| Current financial assets | 12.7.5 | 13,444 | 20,944 |
| Other non-current financial assets | | 317 | 40,209 |
| Other short-term deposits | 12.7.6 | 5 | 17,884 |
| Cash and cash equivalents | 12.7.6 | 137,502 | 1,046,158 |
| Total current assets | | 461,430 | 2,748,775 |
| Assets classified as held for sale | 12.3.3 | 66,704 | 177,332 |
| TOTAL ASSETS | | 9,498,434 | 18,855,001 |

| (In thousands of euros) Note | 06/30/2023 | 12/31/2022 published |
|--|------------|-------------------------|
| EQUITY AND LIABILITIES | | |
| Issued capital | 241,635 | 241,635 |
| Share premium | 167,548 | 167,548 |
| Consolidated reserves | 5,928,874 | 5,471,573 |
| Net income (loss) attributable to owners of the Company | 1,797,125 | 594,652 |
| Equity attributable to owners of the Company | 8,135,182 | 6,475,408 |
| Non-controlling interests | 255,419 | 2,804,827 |
| Equity 12.7.8 | 8,390,601 | 9,280,235 |
| Limited partner interests | - | 428,466 |
| Provisions 12.7.7 | 5,487 | 32,352 |
| Employee benefit liabilities 12.7.7 | 2,812 | 51,881 |
| Long-term borrowings 12.7.6 | 133,687 | 4,393,874 |
| Long-term lease liability 12.7.6 | 30,645 | 517,071 |
| Deferred tax liabilities | 42,418 | 514,532 |
| Other non-current liabilities | 10,018 | 842,043 |
| Total non-current liabilities | 225,067 | 6,780,220 |
| Current provisions 12.7.7 | 5,472 | 23,673 |
| Current portion of employee benefit liabilities 12.7.7 | - | 3,671 |
| Current income tax payable | 8,335 | 70,955 |
| Trade and other payables | 84,766 | 1,176,513 |
| Other liabilities | 289,805 | 827,870 |
| Short-term lease liability 12.7.6 | 9,990 | 75,121 |
| Other financial liabilities | 180 | 1,617 |
| Bank overdrafts and current portion of long-term borrowings 12.7.6 | 480,194 | 494,151 |
| Total current liabilities | 878,742 | 2,673,571 |
| Liabilities directly associated with assets classified as held for sale 12.3.3 | 4,023 | 120,976 |
| TOTAL EQUITY AND LIABILITIES | 9,498,434 | 18,855,001 |

8 CONSOLIDATED INCOME STATEMENT

| (In thousands of euros) | Note | H1 2023 | H1 2022 published |
|--|--------|-----------|----------------------|
| Revenue | 12.6.1 | 171,181 | 2,293,797 |
| Fair value gains (losses) on investment activities | 12.6.2 | (8,763) | - |
| Other operating income and expenses | 12.6.3 | 8,450 | (61,160) |
| Cost of sales and administrative expenses (1) | | (46,509) | (1,353,595) |
| Taxes other than income tax | | (9,185) | (40,535) |
| Employee benefits expense | | (94,761) | (593,836) |
| Depreciation and amortization (excluding intangible assets relating to acquisitions) | | (7,684) | (111,948) |
| Additions to/(reversals of) provisions | | (316) | 1,116 |
| Operating income before other income and expenses | | 12,412 | 133,840 |
| Amortization of intangible assets relating to acquisitions | | (3,169) | (96,448) |
| Other income and expenses | 12.6.4 | 1,833,616 | (64,480) |
| Operating income | | 1,842,859 | (27,089) |
| Income and expenses on cash and cash equivalents and other financial instruments | 12.6.5 | 38 | 3,750 |
| Finance costs, gross | 12.6.5 | (20,677) | (142,262) |
| Net finance costs | | (20,639) | (138,511) |
| Other financial income and expenses | 12.6.5 | 60 | 8,177 |
| Share of income of associates | 12.7.4 | 111 | (9,605) |
| Income tax expense | | 2,697 | (17,707) |
| Net income (loss) before net income (loss) from discontinued operations | | 1,825,089 | (184,735) |
| Net income (loss) from discontinued operations | | 0 | (248) |
| NET INCOME (LOSS) | | 1,825,089 | (184,983) |
| Net income (loss) attributable to non-controlling interests | 12.7.8 | 27,964 | (89,009) |
| NET INCOME ATTRIBUTABLE TO OWNERS OF THE COMPANY | | 1,797,125 | (95,975) |
| Earnings per share | 12.7.8 | 25.36 | (1.34) |
| Diluted earnings per share | 12.7.8 | 24.81 | (1.34) |

(1) The heading "Cost of sales and administrative expenses" encompasses "Cost of sales, "Administrative expenses" and "Other operating income and expenses".

To recap, as of June 30, 2022:

- "Cost of sales" totaled K€(859,663);
- "Administrative expenses" totaled K€(492,346);
- "Other operating income and expenses" totaled K€(1,586);

i.e. a total of K€(1,353,595).

9 CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME

| | H1 2023 | H1 2022 |
|---|---------------------|-----------------------------------|
| (In thousands of euros) | | published |
| Net income (loss) for the period | 1,825,089 | (184,983) |
| Gains (losses) arising on the fair value measurement of financial instruments Tax impact | - | (21,829) |
| Fair value reserve, net (not reclassifiable) | - | (21,829) |
| Recognition of actuarial gains and losses in equity Tax impact | | 1,872 (218) |
| Actuarial gains and losses, net (not reclassifiable) | - | 1,654 |
| Gains (losses) arising on the fair value measurement of hedging instruments Hedging reserves reclassified to profit or loss Total change in hedging reserves Tax impact | - | 606 608 1,214 278 |
| Hedging reserves, net (potentially reclassifiable) | - | 1,492 |
| Gains (losses) arising on foreign currency translation | (10,030) | 162,540 |
| Foreign currency translation reserves (potentially reclassifiable) | (10,030) | 162,540 |
| TOTAL INCOME AND EXPENSES RECOGNIZED DIRECTLY IN EQUITY | (10,030) | 143,858 |
| TOTAL RECOGNIZED INCOME AND EXPENSES | 1,815,059 | (41,125) |
| Attributable to: - Eurazeo shareholders - Non-controlling interests | 1,791,703 23,357 | (3,228) (37,897) |

In 2022, the change in the fair value reserve reflected the change in value of a put option on minority interests.

Actuarial gains and losses arising on the measurement of employee benefits correspond to the impact of changes in assumptions (obligation discount rate, pay increase rate, pension increase rate and expected return on plan assets) used to value defined benefit plan obligations.

The change in hedging reserves reflects fair value gains and losses on derivatives qualifying for hedge accounting.

10 CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

| (In thousands of euros) | Issued capital | Share premium | Fair value reserves | Hedging reserves | Foreign currency translation reserves | Share-based payment reserves | Treasury shares | Actuarial gains and losses | Retained earnings | Total equity attributable to owners of the Company | Non-controlling interests | Total equity |
|--|----------------|---------------|------------------------|---------------------|--|------------------------------|--------------------|----------------------------|----------------------|---|---------------------------|--------------|
| As of January 1, 2022 | 241,63 | 5 167,548 | (66,462) | 7,184 | 94,858 | 50,566 | (125,057) | (36,680) | 5,823,925 | 6,157,521 | 2,204,968 | 8,362,489 |
| Net income (loss) for the period | | | - | - | - | - | - | - | 594,652 | 594,652 | (106,253) | 488,399 |
| Gains (losses) recognized directly in equity | | | (77,165) | 15,012 | 69,491 | - | - | 15,305 | (3,547) | 19,096 | 47,609 | 66,705 |
| Total recognized income and expenses | | | (77,165) | 15,012 | 69,491 | - | - | 15,305 | 591,105 | 613,749 | (58,644) | 555,104 |
| Treasury shares | | | - | - | - | - | (61,636) | - | - | (61,636) | - | (61,636) |
| Dividends paid to shareholders | | | - | - | - | - | - | - | (230,989) | (230,989) | (195,259) | (426,248) |
| Transactions with non-controlling interests | | | 95 | 152 | (3,247) | (1,789) | - | 812 | (3,032) | (7,009) | 869,722 | 862,713 |
| Other changes | | - | 592 | (3,296) | 3,560 | 11,649 | - | (1,335) | (7,397) | 3,773 | (15,961) | (12,188) |
| As of December 31, 2022 - published | 241,63 | 167,548 | (142,940) | 19,052 | 164,662 | 60,426 | (186,693) | (21,898) | 6,173,611 | 6,475,408 | 2,804,827 | 9,280,235 |
| Net income (loss) for the period (*) | | | - | - | - | - | - | - | 1,797,125 | 1,797,125 | 27,964 | 1,825,089 |
| Gains (losses) recognized directly in equity | | | - | - | (5,423) | - | - | - | - | (5,423) | (4,607) | (10,030) |
| Total recognized income and expenses | | - | - | - | (5,423) | - | - | - | 1,797,125 | 1,791,703 | 23,357 | 1,815,059 |
| Treasury shares | | | - | - | - | - | (92,099) | - | | (92,099) | | (92,099) |
| Dividends paid to shareholders | | | - | - | - | - | - | - | (168,303) | (168,303) | (360) | (168,663) |
| Impact of change in status (*) | | | 168,866 | (10,440) | (105,410) | (2,647) | - | 21,653 | 58,140 | | (2,570,724) | (2,440,563) |
| Other changes | | - | - | • | - | 6,043 | - | - | (7,731) | (1,688) | (1,682) | (3,370) |
| As of June 30, 2023 | 241,63 | 5 167,548 | 25,926 | 8,612 | 53,829 | 63,822 | (278,792) | (245) | 7,852,841 | 8,135,182 | 255,419 | 8,390,601 |

(*) See Note 12.1.

11 CONSOLIDATED STATEMENT OF CASH FLOWS

| (In thousands of euros) | Note | H1 2023 | H1 2022 |
|--|----------|---------------------|-----------------------|
| | | | published |
| NET CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| Consolidated net income | | 1,825,089 | (184,983) |
| Net depreciation, amortization and provision allowances | | (14,483) | 189,677 |
| Impairment (including on financial assets) Unrealized fair value gains (losses): | 12.6.2 | 115 8,763 | 1,611 80,681 |
| Share-based payments | 12.0.2 | (2,511) | 4,097 |
| Other calculated income and expenses (1) | | (1,845,758) | (15,541) |
| Capital gains (losses) on disposals, dilution gains (losses) | | (1,049) | 11,057 |
| Share of income of associates | | (111) | 9,605 |
| Cash flows after finance costs and tax | | (29,945) | 96,205 |
| Net finance costs | | 20,544 | 138,511 |
| Income tax expense | | (2,697) | 17,707 |
| Cash flows before finance costs and tax | | (12,098) | 252,423 |
| Income taxes paid Change in operating working capital requirements (WCR) | | (5,232) (25,138) | (56,966) (294,459) |
| NET CASH FLOWS USED IN OPERATING ACTIVITIES | 12.7.9.2 | (42,467) | (99,002) |
| Purchases of intangible assets | | (473) | (90,557) |
| Proceeds from sales of intangible assets | | - | 44 |
| Purchases of property, plant and equipment | | (461) | (88,194) |
| Proceeds from sales of property, plant and equipment | | 181 | 2,569 |
| Purchases of investment properties Purchases of non-current financial assets: | | - | (154,207) |
| . Investment portfolio | 12.7.3 | (284,117) | |
| . Consolidated securities | | - | (504,031) |
| . Financial assets | | (32,978) | (420,884) |
| . Other non-current financial assets Proceeds from sales of non-current financial assets: | | - | (10,536) |
| . Investment portfolio | 12.7.3 | 121,364 | |
| . Consolidated securities | | - | 36,675 |
| . Financial assets | | 19,876 | 95,337 |
| . Other non-current financial assets | | (000 757) | 14,004 |
| Impact of changes in consolidation scope (2) Dividends received from associates | | (869,757) 1,158 | 38,431 3,656 |
| Change in other short-term deposits | | 5 | 1,716 |
| NET CASH FLOWS USED IN INVESTING ACTIVITIES | 12.7.9.3 | (1,045,202) | (1,075,977) |
| Proceeds from issuance of shares: | | ()= -, - , | (//- / |
| - paid by minority interests in consolidated entities | | 158 | 18,635 |
| Treasury share repurchases and sales | | (93,108) | (21,075) |
| Dividends paid during the fiscal year: | | (400,000) | (000 000) |
| paid to parent company shareholders paid to minority interests in consolidated entities | | (168,303) (360) | (230,989) (81,238) |
| Proceeds from new borrowings | | 742,180 | 1,381,696 |
| Repayment of borrowings | | (273,212) | (372,521) |
| Payment of balancing cash adjustment | | - | (8,008) |
| Net interest paid | | (10,425) | (115,592) |
| NET CASH FLOWS FROM FINANCING ACTIVITIES | 12.7.9.4 | 196,930 | 570,908 |
| Net increase (decrease) in cash and cash equivalents | | (890,739) | (604,069) |
| Cash and cash equivalents at the beginning of the year | 12.7.9.1 | 1,035,328 | 1,348,115 |
| Other changes | | (2,690) | - |
| Effect of foreign exchange rate changes | | (4,593) | 17,312 |
| CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR (net of bank overdrafts) | 12.7.9.1 | 137,308 | 761,358 |
| including restricted cash of | | 6,462 | 34,206 |

- (1) Including a non-recurring gain of €1.9 billion and a loss of €(74) million relating to Rhône Group
- (2) Corresponds to the deconsolidation of portfolio company cash flows (see Note 12.1)

12 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

The Eurazeo condensed interim consolidated financial statements for the half year ended June 30, 2023 were drawn up in accordance with IAS 34, *Interim Financial Reporting*. Since these financial statements are condensed, they do not include all the information required under IFRS and should therefore be read alongside Eurazeo's consolidated financial statements for the year ended December 31, 2022, drawn up in accordance with IFRS as adopted by the European Union. Accounting principles and methods are presented in Note 12.4 given the change in Eurazeo's classification to an investment company under IFRS 10.

The consolidated financial statements were authorized for publication by Eurazeo's Executive Board on July 21, 2023. They were reviewed by the Audit Committee and the Supervisory Board on July 25, 2023.

12.1 PREAMBLE - INVESTMENT COMPANY STATUS

As of January 1, 2023, Eurazeo SE, the parent company, considered that it now meets the criteria of an investment company as defined by IFRS 10, *Consolidated Financial Statements*, as it satisfies, at that date, the following three cumulative criteria:

- Obtains funds from one or more investors for the purpose of providing those investor(s) with investment management services;
- Commits to its investor(s) that its business purpose is to invest funds solely for returns from capital appreciation, investment income, or both;
- Measures and evaluates the performance of substantially all of its investments on a fair value basis.

This new classification follows gradual, in-depth changes in the Group's strategy in recent years, marked notably by the strong development of limited partner management activities, as well as changes in the monitoring of activities, with investment performance now primarily assessed based on fair value.

Eurazeo has applied this change in classification prospectively from January 1, 2023, with a material impact on the presentation of the consolidated financial statements:

- Subsidiaries providing services that relate to investment company activity continue to be fully consolidated or accounted for using the equity method, as they are considered an extension of the parent company's investment transactions.
- Investments in which Eurazeo invests and that are controlled by the Group are no longer fully consolidated.

- Investments over which Eurazeo exercises significant influence on financial and business decisions but does not have majority control, or in which it exercises joint control, are no longer equity accounted.
- All investments, other than subsidiaries providing services that relate to investment company activity, are measured at fair value through profit or loss from January 1, 2023, in accordance with IFRS 9.
- Furthermore, as this change is applied prospectively, a non-recurring gain resulting from the difference between the fair value of these investments and their net carrying amount prior to January 1, 2023 was recognized in the financial statements. This gain is presented:
 - In the income statement (Other income and expenses) in the amount of €1.9 billion;
 - In equity attributable to owners of the Company in the amount of €130 million. This impact was primarily due to the removal of minority interest put option commitments recognized in the accounts of entities that are no longer consolidated.

The transition from the consolidated statement of financial position as of December 31, 2022 to January 1, 2023 is presented below:

| | 12/31/2022 | Classification as an investment | |
|------------------------------------|------------|---------------------------------|------------|
| (In thousands of euros) | published | company under IFRS 10 | 01/01/2023 |
| ASSETS | | | |
| Goodwill | 4,844,975 | (4,565,414) | 279,561 |
| Intangible assets | 2,493,715 | (2,448,287) | 45,427 |
| Property, plant and equipment | 1,445,019 | (1,432,836) | 12,183 |
| Right-of-use assets | 554,215 | (516,942) | 37,274 |
| Investment properties | 584,410 | (584,410) | - |
| Non-current investment portfolio | - | 7,862,294 | 7,862,294 |
| Investments in associates | 2,223,790 | (2,063,855) | 159,935 |
| Financial assets | 3,407,071 | (2,828,265) | 578,806 |
| Other non-current assets | 323,959 | (320,614) | 3,346 |
| Deferred tax assets | 51,978 | (20,086) | 31,893 |
| Total non-current assets | 15,929,133 | (6,918,414) | 9,010,719 |
| Inventories | 492,451 | (492,451) | - |
| Trade and other receivables | 970,039 | (720,955) | 248,847 |
| Current tax assets | 43,447 | (27,707) | 15,740 |
| Other current assets | 117,642 | (92,060) | 25,581 |
| Financial assets | 20,944 | (20,944) | - |
| Other financial assets | 40,209 | (39,763) | 446 |
| Other short-term deposits | 17,884 | (17,874) | 11 |
| Cash and cash equivalents | 1,046,158 | (883,276) | 162,882 |
| Total current assets | 2,748,775 | (2,295,030) | 453,507 |
| Assets classified as held for sale | 177,332 | (177,332) | - |
| TOTAL ASSETS | 18,855,001 | (9,390,777) | 9,464,226 |

| (In the control of course) | 12/31/2022 | Classification as an investment | 04/04/0000 |
|---|------------|---------------------------------|------------|
| (In thousands of euros) | published | company under IFRS 10 | 01/01/2023 |
| EQUITY AND LIABILITIES | | | |
| Equity attributable to owners of the Company | 6,475,408 | (*) 2,071,891 | 8,547,300 |
| Non-controlling interests | 2,804,827 | (2,570,724) | 234,103 |
| Equity | 9,280,235 | (498,833) | 8,781,403 |
| Limited partner interests | 428,466 | (428,466) | - |
| Provisions | 32,352 | (8,340) | 24,012 |
| Employee benefit liabilities | 51,881 | (41,173) | 10,708 |
| Long-term borrowings | 4,393,874 | (4,261,828) | 132,046 |
| Long-term lease liability | 517,071 | (485,843) | 31,229 |
| Deferred tax liabilities | 514,532 | (439,607) | 74,924 |
| Other non-current liabilities | 842,043 | (825,299) | 16,744 |
| Total non-current liabilities | 6,780,220 | (6,490,557) | 289,664 |
| Current provisions | 23,673 | (10,717) | 12,956 |
| Current portion of employee benefit liabilities | 3,671 | (1,554) | 2,117 |
| Current income tax payable | 70,955 | (70,097) | 858 |
| Trade and other payables | 1,176,513 | (1,097,553) | 78,960 |
| Other liabilities | 827,870 | (542,043) | 285,825 |
| Short-term lease liability | 75,121 | (66,683) | 8,438 |
| Other financial liabilities | 1,617 | (1,617) | - |
| Bank overdrafts and current portion of long-term | 494,151 | (490,149) | 4,001 |
| borrowings | 434,131 | (490,149) | 4,001 |
| Total current liabilities | 2,673,571 | (2,280,413) | 393,156 |
| Liabilities directly associated with assets classified as held for sale | 120,976 | (120,976) | - |
| TOTAL EQUITY AND LIABILITIES | 18,855,001 | (9,390,777) | 9,464,226 |

^(*) Including a non-recurring gain of €1.9 billion presented in *Other income and expenses*.

(*)

12.2 BASIS OF PREPARATION

12.2.1 Basis of preparation of the consolidated financial statements

The accounting principles used to prepare the consolidated financial statements are compliant with IFRS standards and interpretations as adopted by the European Union on June 30, 2023, and available on the website: http://ec.europa.eu/finance/company-reporting/standards-interpretations/index_en.htm.

The financial statements are presented in euros, rounded to the nearest thousand. In certain cases, this rounding may lead to a slight difference in totals and variations.

Considering the change in status to an investment company as of January 1, 2023 (see Note 12.1), the accounting policies adopted as of June 30, 2023 are redefined in Note 12.4.

The following standards are of mandatory application for fiscal years beginning on or after January 1, 2023:

- Amendments to IAS 1: *Presentation of financial statements Practice Statement 2 "Disclosure of accounting policies"*, applicable from January 1, 2023;
- Amendment to IAS 8: Definition of accounting estimates, applicable from January 1, 2023;
- Amendments to IAS 12: Deferred tax related to assets and liabilities arising from a single transaction, applicable from January 1, 2023;
- IFRS 17 and amendments: *Insurance contracts*, applicable from January 1, 2023.

These new texts did not have a material impact on the financial statements.

The Group applies IFRS as published by the IASB. The Group did not opt for early application of the following standards and interpretations not of mandatory application in 2023:

- Amendments to IAS 1: *Classifying liabilities as current or non-current*, applicable from January 1, 2024;
- Amendments to IFRS 16 *Lease Liability in a Sale and Leaseback*, applicable from January 1, 2024.

Eurazeo is currently determining the potential impacts of these new standards and standard amendments on the Group's consolidated financial statements.

12.2.2 Critical accounting estimates and judgment

When preparing its consolidated financial statements, Eurazeo must make estimates and assumptions that affect the carrying amount of certain assets, liabilities, revenue and expenses and can have an impact on the information contained in the notes to the financial statements. Eurazeo regularly reviews these estimates and judgments, taking into consideration past experience and other factors deemed relevant in light of economic conditions. Depending on changes in those assumptions or if conditions vary from those anticipated, amounts in future financial statements could differ from the current estimates.

The estimates and assumptions adopted for the preparation of the financial statements for the half year ended June 30, 2023 concern:

- The fair value of unlisted portfolio investments;
- The recoverable amount of goodwill and intangible assets with an indefinite life;
- The recoverable amount of investments in associates.

12.2.3 Specific characteristics of interim financial statements

The results of asset management activity, particularly performance fees, are subject to a certain degree of seasonality. As such, the interim results for the half year ended June 30, 2023 are not necessarily indicative of the results which may be expected for fiscal year 2023.

Furthermore, at interim period-ends, the income tax expense (current and deferred) is calculated comprehensively by collecting tax adjustments in the same manner as for the annual financial statements. The Group does not apply the effective interest rate method considering the nature of the business of the companies that complicates the effective tax rate calculation, mainly due to changes in the fair value of portfolio companies.

12.3 CONSOLIDATION SCOPE

12.3.1 Consolidation method

As of January 1, 2023, the Eurazeo Group consolidated financial statements are prepared by applying the investment entity exemption provided for in IFRS 10 (see Note 12.1). Eurazeo satisfies the three cumulative criteria that are needed for classification as an investment company within the meaning of IFRS 10, i.e.:

- Obtains funds from one or more investors for the purpose of providing those investor(s) with investment management services;
- Commits to its investor(s) that its business purpose is to invest funds solely for returns from capital appreciation, investment income, or both;
- Measures and evaluates the performance of substantially all of its investments on a fair value basis.

Therefore only those subsidiaries whose purpose and business consist in providing services relating to investment activities are consolidated. These subsidiaries are fully consolidated or accounted for using the equity method according to the following rules:

- <u>Fully consolidated companies</u>: companies are fully consolidated when the Group exercises de jure or de facto exclusive control over them. This rule applies regardless of the actual percentage of shares held. The concept of control represents the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. Minority interests in subsidiaries are shown in the balance sheet in a separate equity category. Net income attributable to minority shareholders is clearly shown in the income statement.
- <u>Equity-accounted associates</u>: Companies in which the Group exercises significant influence on financial and business decisions but does not have majority control, or in which it exercises joint control are accounted for in accordance with the equity method.

The other subsidiaries controlled by the Group or over which the Group exercises significant influence and whose purpose and business does not consist in providing services relating to investment activities, are:

- Investment vehicles;
- Interests held by these investment vehicles.

These subsidiaries are recognized in financial assets and measured at fair value through profit or loss.

12.3.2 Changes in consolidation scope

Considering the change in Eurazeo's classification as an investment company as of January 1, 2023 (see Note 12.1), the new consolidation scope is as follows:

| Company name | Country | Consolidation | 06/3 | 0/2023 | 12/31/2022 (*) | |
|---|----------------|---------------|-----------|-----------|----------------|------------|
| Company name | Country | method | % control | %interest | % control | % interest |
| Parent company | | | | | | |
| Eurazeo | France | FC | 100.00% | 100.00% | 100.00% | 100.00% |
| Eurazeo Infrastructure Partners | France | FC | 66.67% | 66.67% | 66.67% | 66.67% |
| Eurazeo Investment Manager | France | FC | 100.00% | 100.00% | 100.00% | 100.00% |
| Eurazeo Mid Cap | France | FC | 100.00% | 100.00% | 100.00% | 100.00% |
| Eurazeo PME Capital | France | FC | 100.00% | 100.00% | 100.00% | 100.00% |
| Kurma Partners | France | FC | 78.23% | 78.23% | 71.14% | 71.14% |
| Legendre Holding 36 | France | FC | 88.00% | 88.00% | 100.00% | 99.40% |
| Legendre Holding 84 | France | FC | 100.00% | 100.00% | 100.00% | 99.40% |
| MCH | Spain | EA | 25.00% | 25.00% | 25.00% | 25.00% |
| Eurazeo Funds Management Luxembourg | Luxembourg | FC | 100.00% | 100.00% | 100.00% | 100.00% |
| Eurazeo Management Luxembourg | Luxembourg | FC | 100.00% | 100.00% | 100.00% | 100.00% |
| Eurazeo Services Lux | Luxembourg | FC | 100.00% | 100.00% | 100.00% | 100.00% |
| Eurazeo UK Ltd | United Kingdom | FC | 100.00% | 100.00% | 100.00% | 100.00% |
| Alpine Newco Inc | United States | FC | 100.00% | 100.00% | 100.00% | 100.00% |
| Eurazeo North America Inc | United States | FC | 100.00% | 100.00% | 100.00% | 100.00% |
| Rhône | United States | EA | 30.00% | 30.00% | 30.00% | 30.00% |
| Eurazeo Shanghai Investment Managers Co Ltd | China | FC | 100.00% | 100.00% | 100.00% | 100.00% |
| iM Global Partner sub-group | | | | | | |
| LH GP | France | FC | 100.00% | 100.00% | 100.00% | 100.00% |
| iM Square | France | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Global Partner | France | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iMS Managers | France | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Square Holding 6 | France | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Square Partner Holding | France | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Global Partner Asset Management | Luxembourg | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Global Partner UK Limited | United Kingdom | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Global Partner Switzerland | Switzerland | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Global Partner US | United States | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Square Holding 1 | United States | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Square Holding 2 | United States | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Square Holding 3 | United States | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Square Holding 4 | United States | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Square Holding 5 | United States | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Global US distributors | United States | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| Litman Grégory Wealth Management | United States | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| Litman Grégory Wealth Management | United States | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Square Holding 7 | United States | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Square Holding 8 | United States | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Square Holding 9 | United States | FC | 52.28% | 46.01% | 52.28% | 51.97% |
| iM Square Holding 10 | United States | FC | 52.28% | 46.01% | 52.28% | 51.97% |

^(*) Subsidiaries deconsolidated following the change in Eurazeo's classification as an investment company within the meaning of IFRS 10 are not presented in the above table in the opening scope. The complete list is presented in the published financial statements for the year ended December 31, 2022.

In the first half of 2023, the main changes in the scope of exempt companies within the meaning of IFRS 10 were as follows:

- Small-Mid buy out

On January 17, 2023, Eurazeo sold its interest in the Vitaprotech group. The group has no longer been consolidated since January 1, 2023 as it satisfied the IFRS 10 exemption criteria and has been measured at fair value through profit or loss since that date.

On January 25, 2023, Eurazeo took over the Neoxam group. The group is not consolidated as it satisfies the IFRS 10 exemption criteria and is measured at fair value through profit or loss.

On March 31, 2023, Eurazeo acquired the Fermax group. The group is not consolidated as it satisfies the IFRS 10 exemption criteria and is measured at fair value through profit or loss.

- Infrastructure

In the first half of 2023, Eurazeo acquired the following groups through the Eurazeo Transition Infrastructure Fund that is 23.79% owned by Eurazeo. These groups are not consolidated as they satisfy the IFRS 10 exemption criteria and are measured at fair value through profit or loss.

- Etix, on February 24, 2023
- TSE, on April 25, 2023

12.3.3 IFRS 5 reclassification - group of assets classified as held for sale

On April 12, 2023, Eurazeo and Rhône Group announced they had initiated a process to sell Eurazeo's entire investment in Rhône Group, i.e. 30%, to members of Rhône.

Accordingly, as of April 1, 2023, the related assets and liabilities are classified, under IFRS 5, as assets and liabilities held for sale. As of June 30, 2023, the fair value net of disposal costs totaled €63 million in the balance sheet and the loss relating to this transaction amounted to €74 million (recognized in *Other income and expenses*). On July 14, 2023, Eurazeo finalized the sale of Rhône Group to the company's partners with a 3-year vendor credit.

Assets and liabilities classified as held for sale as of December 31, 2022 mainly comprise Vitaprotech (sales agreement signed in January 2023). Considering the change in Eurazeo's status to an investment company (see Note 12.1), these assets and liabilities were deconsolidated as of January 1, 2023. Furthermore, on January 17, 2023, Eurazeo sold the Vitaprotech group (see Note 12.3.2).

These assets and liabilities break down as follows:

| (In thousands of euros) | 06/30/2023 | 12/31/2022 |
|---|------------|------------|
| Non-current assets | | |
| Goodwill | _ | 69,468 |
| Intangible assets | _ | 51,320 |
| Property, plant and equipment | _ | 8,208 |
| Right-of-use assets | _ | 4,162 |
| Investment properties | _ | - 1,102 |
| Investments in associates | 36,686 | _ |
| Financial assets | 30,018 | _ |
| Other non-current assets | - | 896 |
| Deferred tax assets | - | -151 |
| Current assets | | |
| Inventories | - | 11,148 |
| Trade and other receivables | - | 15,612 |
| Current tax assets | - | 1,364 |
| Other current assets | - | 1,332 |
| Cash and cash equivalents | - | 13,973 |
| ASSETS CLASSIFIED AS HELD FOR SALE | 66,704 | 177,332 |
| Non-current liabilities | | |
| Employee benefit liabilities | - | 1,639 |
| Long-term borrowings | - | 84,691 |
| Long-term lease liability | - | 3,566 |
| Deferred tax liabilities | 4,023 | 10,329 |
| Other non-current liabilities | - | 683 |
| Current liabilities | | |
| Current provisions | - | 11,332 |
| Trade and other payables | - | 7,480 |
| Other liabilities | - | -49 |
| Short-term lease liability | - | 1,192 |
| Bank overdrafts and current portion of long-term borrowings | - | 113 |
| LIABILITIES DIRECTLY ASSOCIATED WITH ASSETS CLASSIFIED AS HELD FOR SALE | 4,023 | 120,976 |

12.4 ACCOUNTING PRINCIPLES AND METHODS

Considering the change in status to an investment company as of January 1, 2023 (see Note 12.1), the accounting policies adopted as of June 30, 2023 are detailed as follows.

12.4.1 Investment portfolio

The investment portfolio comprises financial assets that are managed by the Group for the purpose of obtaining a financial return in the form of capital gains and/or investment revenue and whose performance is assessed using criteria such as profitability, volatility and liquidity.

The investment portfolio comprises several financial asset categories such as shares, bonds, loans or receivables.

Investment portfolio assets are measured at fair value through profit or loss and gains and losses are presented in net income for the period under "Fair value gains (losses) on investment activities".

Investment portfolio financial assets are classified according to the following fair value hierarchy.

Level 1 securities

These concern companies whose securities are listed on an active market. Listed company securities are valued at their last market price (unadjusted) on the reporting date.

Level 2 securities

These concern companies whose securities are not listed on an active market but which are valued with reference to directly or indirectly observable data. An adjustment to a level 2 input which is important for the fair value taken as a whole may result in the fair value being classified as level 3 under the fair value hierarchy if it uses significant non-observable data.

Level 3 securities

These concern companies whose shares are not listed on an active market, and whose valuation pertains to a large extent to unobservable data. Management is required to make significant estimates or judgments to determine the fair value of these assets.

As of June 30, 2023, as the Eurazeo group has only invested in securities of unlisted companies, all portfolio assets are classified as level 3 securities.

The valuation principles used for investment portfolio assets comply with IFRS 13 and IFRS 9 as well as IPEV (International Private Equity Valuation Guidelines) recommendations.

Based on these recommendations, which propose a multi-criteria approach, Eurazeo's preferred method for valuing its unlisted investments is based on comparable multiples (stock market capitalization or transactions) applied to earnings figures taken from the income statement. Where necessary, these are adjusted to reflect a recurring level, such as that established in a transaction.

The multiple adopted is based on an acquisition multiple revalidated at each valuation date using medium-term market multiple trends. These multiples are determined either independently by a corporate bank or using public data.

When the comparables method is not relevant, other valuation methods are adopted, such as the Discounted Cash Flow method.

Growth companies (Growth strategy) are generally valued with reference to the valuation adopted during the latest fundraising if still relevant on the valuation date.

Eurazeo Real Assets' investments are mainly valued, in part or in full, based on expert values, according to the weight of their real estate component and the nature of their business.

Where applicable, the impact of structuring based on preferred shares is taken into account in the overall valuation of the relevant investments.

The calculated valuations are corroborated by reconciliation with valuation ranges established by external valuers in accordance with IPEV standards.

The methodology used to value investment portfolio assets is consistently applied from one fiscal year to the next. Sample comparables are also stable, as much as possible, over the long-term.

The investment portfolio is presented net of carried interest (see Note 12.4.17 for further information on the current programs), i.e. net of the potential share due to carried interest beneficiaries in order to present the share due to the Eurazeo Group in the event of divestment.

The impact of taxation on the unrealized capital gains is taken into account when valuing investment portfolio assets according to the taxation specific to each investment vehicle.

A sensitivity analysis is presented in Note 12.8.1 *Market risk*.

Outstanding commitments not yet called are presented in off-balance sheet commitments (see Note 12.8.3)

12.4.2 Other financial assets

Financial assets which represent compensation for a service provided by the Group are excluded from the investment portfolio and are presented in other financial assets. This includes the carried interest held by the Group in funds managed by Group management companies. This carried interest is maintained at historical cost since the corresponding income is recognized as revenue under IFRS 15 (see Note 12.4.14).

This line also includes minority investments in management companies, measured at fair value through profit or loss. These assets are presented in Other financial assets. Fair value gains and losses are presented in the income statement under "Fair value gains (losses) on investment activities".

12.4.3 Business combinations

Considering the change in classification to an investment company as of January 1, 2023 (see Note 12.1), the recognition method described below only applies to entities whose purpose is to provide services relating to investment company activities and which are therefore consolidated.

Pursuant to IFRS 3 revised, business combinations are recognized by applying the acquisition method on the date control is transferred to the Group.

At the acquisition date, the Group recognizes goodwill as:

- The fair value of consideration transferred; plus
- The amount recognized for any non-controlling interest in the acquiree; plus
- Where the business combination is performed in several stages, the fair value of any investment previously held in the acquiree; less
- The acquisition-date fair value of the identifiable assets acquired and liabilities assumed.

Non-controlling interests may be valued at fair value (full goodwill) or at their share in the fair value of the acquiree's net assets (partial goodwill). This choice is determined for each transaction.

Any acquisition or sale of an investment in a subsidiary that does not modify control is considered as a transaction between shareholders and should be recognized directly in equity with no impact on goodwill or the income statement.

Related costs directly attributable to an acquisition, other than those relating to the issue of debt or equity securities, are expensed as and when incurred.

12.4.4 Foreign currency translation

Foreign-currency denominated transactions

Transactions by Group entities in foreign currencies are translated into the functional currency at the spot exchange rate at the date of the transaction. The foreign-currency value of assets and liabilities is translated at the spot exchange rate prevailing on the last day of the period, including investment portfolio financial assets.

The foreign exchange gains and losses resulting from the translation of foreign-currency transactions are recognized in the income statement.

Translation of foreign-currency denominated financial statements

The financial statements of companies presented in foreign currencies are translated as follows on consolidation:

- assets and liabilities are translated at the closing exchange rate;
- income statement items are translated at the average exchange rate for the period.

Unrealized foreign exchange gains and losses are reported on a separate line in equity under Foreign currency translation reserves.

Foreign-currency denominated inter-company advances

Foreign exchange gains and losses arising on foreign-currency denominated inter-company advances, the settlement of which is neither planned nor probable in the foreseeable future, are recognized in Foreign currency translation reserves. These foreign exchange gains and losses are not released to profit or loss on repayment, unless repayment forms part of a partial sale of the entity (i.e. leading to a decrease in the percentage interest in the subsidiary).

12.4.5 Assets (or groups of assets) and liabilities classified as held for sale

Non-current assets (or groups of assets) are classified as held for sale and stated at the lower of carrying amount and fair value less costs to sell, if the carrying amount is recovered principally by means of a sale transaction rather than through continuous use. For this to be the case, an asset (or a group of assets) must be available for immediate sale in its current state, subject only to terms that are usual and customary for sales of such assets, and its sale must be deemed highly probable.

Pursuant to IFRS 5: *Non-current Assets held for Sale and Discontinued Operations*, all liabilities (excluding equity) associated with groups of assets classified as held for sale are presented in a separate line of the Statement of Financial Position.

Where an activity is classified as discontinued, the income and expenses relating to this activity are presented on a separate line of the Income Statement, under Net income (loss) from discontinued operations.

12.4.6 Intangible assets and Property, plant and equipment

Intangible assets and Property, plant and equipment are recognized at acquisition cost and depreciated (amortized) over their useful life. They are carried in the balance sheet at their historical cost, less accumulated depreciation/amortization and any impairment.

The main periods are as follows:

- <u>Intangible assets:</u>
 - o Management contracts (relating to acquisitions): 3 to 7 years;
 - o Software: 1 to 5 years.
- <u>Property, plant and equipment:</u>
 - Fixtures and fittings: 8 to 10 years;
 - o Office furniture and equipment: 3 to 5 years;
 - o IT equipment: 3 to 5 years.

The cost of intangible assets and PP&E includes the acquisition or production cost as well as the other costs directly attributable to bringing the asset to working condition for its intended use.

12.4.7 Right-of-use assets and lease liabilities

Leases, as defined by IFRS 16, Leases, are recognized in the balance sheet through:

- An asset, representing the right to use the leased asset during the lease term;
- A liability representing the obligation to make lease payments.

Measurement of the right-to-use asset

At the lease commencement date, the right-of-use asset is measured at cost and comprises:

- The initial amount of the lease liability plus, where applicable, any advance payments to the lessor, net of any incentives received from the lessor;
- Where appropriate, any direct initial costs incurred by the lessee to obtain the lease. These are marginal costs that would not have been incurred had the lease not been entered into.

The right-of-use asset is depreciated over the useful life of the underlying asset (lease term for the lease component).

Measurement of the lease liability

At the commencement date, the lease liability is equal to the present value of lease payments over the lease term.

The measurement of the initial lease liability includes:

- Fixed payments (including in-substance fixed payments, i.e. payments that may, in form, contain variability but that are, in substance, unavoidable);
- Variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- Amounts expected to be payable by the lessee under residual value guarantees;
- The exercise price of a purchase option if its exercise is reasonably certain;
- Penalties payable for exercising a termination or non-renewal option, if the lease term reflects the lessee exercising this option.

The lease liability subsequently changes as follows:

- It is increased in the amount of interest determined by applying the discount rate to the liability at the beginning of the period;
- And decreased by payments made.

The interest expense for the period and any variable payments not included in the initial measurement of the liability and incurred during the period are expensed to profit or loss.

In addition, the lease liability may be remeasured in the following situations:

- Change in the lease term;
- Change in the assessment of whether the exercise of an option is reasonably certain (or not);
- Revised estimate concerning residual value guarantees;
- Review of the rates or indexes on which lease payments are based, when the lease payments are adjusted.

12.4.8 Impairment of non-financial assets

Pursuant to IAS 36: *Impairment of assets*, whenever the value of intangible assets, property, plant and equipment and goodwill is exposed to a risk of impairment due to events or changes in market conditions, an in-depth review is performed to determine whether the carrying amount is less than the recoverable amount, defined as the greater of fair value (less disposal costs) or value in use. Value in use is calculated by discounting future cash flows expected from the use of the asset.

Where the recoverable amount is less than the net carrying amount, an impairment is recognized, corresponding to the difference between those two values. Impairment of property, plant and equipment may subsequently be reversed (up to the amount of the initial impairment and taking account of depreciation charged) if the recoverable amount rises above the carrying amount once again.

Likewise, impairment tests are systematically performed on goodwill and intangible assets with an indefinite life, at the end of each year or if there is indication of impairment. However, any impairment recognized on goodwill cannot be subsequently reversed.

12.4.9 Cash, cash equivalents and bank overdrafts

"Cash and cash equivalents" include cash, on-demand bank deposits and other very short-term investments with initial maturities of three months or less. These items present negligible risk of change in value.

Bank overdrafts are recognized in the balance sheet, with short-term borrowings under current liabilities.

12.4.10 Financial liabilities

Initial recognition of financial liabilities

Financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial liabilities are added to the fair value of financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial liabilities at fair value through profit or loss are expensed immediately to profit or loss.

Recognition of borrowings

Borrowings are initially recognized at fair value, net of transaction costs incurred and are subsequently measured at amortized cost; any difference between income (net of transaction costs) and the repayment value is recognized in profit or loss over the term of the borrowing using the effective interest method.

Borrowings are classified as current liabilities, unless the Group has an unconditional right to defer payment of the liability by at least 12 months after the reporting date, in which case these borrowings are classified as non-current liabilities.

Transfers of financial assets and liabilities

The Group derecognizes financial liabilities when a debt is extinguished or transferred. Whenever a liability is exchanged with a creditor for one with materially different terms and conditions, a new liability is recognized.

12.4.11 Derivative financial instruments and hedging transactions

Derivative financial instruments

The Group may use derivative financial instruments to hedge its exposure to interest rate and foreign exchange risk.

Derivatives are initially recognized at fair value at the date of effect of the derivative contracts and are subsequently remeasured to fair value at each reporting date. Resulting residual gains or losses are immediately recognized in profit or loss unless the derivative is a designated and effective hedging instrument, in which case the timing of the recognition of gains or losses in net income depends on the nature of the hedging relationship.

The fair value of a derivative hedging instrument is classified in non-current assets or liabilities where the residual term of the hedged item is greater than 12 months, and in current assets or liabilities where the residual term of the hedged item is less than 12 months. Derivative instruments not designated as hedging instruments are classified in current assets or liabilities.

Hedge accounting

The Group designates certain derivatives as foreign exchange risk or interest rate risk hedging instruments as part of fair value hedges, cash flow hedges or hedges of a net investment in a foreign operation, accordingly. Foreign exchange risk hedges associated with firm commitments are recognized as cash flow hedges.

At inception of the hedging relationship, the Group documents the relation between the hedging instrument and the hedged item, together with the risk management objectives and its hedging transaction strategy. The Group also documents, at the beginning of the hedging transaction and regularly, whether the hedging instrument effectively offsets fair value gains or losses or the cash flows of the hedged item attributable to the risk hedged, i.e. whether the hedging relationship meets the following hedge effectiveness requirements:

- There is an economic relationship between the hedged item and the hedging instrument;
- The effect of credit risk does not dominate the value changes that result from that economic relationship;
- The hedge ratio of the hedging relationship is equal to the ratio of the quantity of the hedged item that the entity actually hedges to the quantity of the hedging instrument that the entity actually uses to hedge that quantity of the hedged item.

If a hedging relationship ceases to meet the hedge effectiveness requirement relating to the hedge ratio, but the risk management objective for that designated hedging relationship remains the same, the Group adjusts the hedge ratio of the hedging relationship (i.e. it rebalances the hedge) so that it meets the qualifying criteria again.

Derivatives included in cash flow hedging relationships

The application of cash flow hedge accounting enables the effective portion of changes in the fair value of the designated derivative to be deferred in a consolidated equity account.

The effective portion of fair value changes in derivative instruments which meet cash flow hedge criteria and are designated as such is recognized in equity. The gain or loss relating to the ineffective portion is immediately recognized through profit or loss. The aggregate amounts in equity are released to income in the periods in which the hedged item impacts profit or loss.

When a hedging instrument matures or is sold, or when a hedge no longer meets the hedge accounting criteria, the aggregate gain or loss recorded in equity on that date is maintained in equity and is subsequently released to income when the planned transaction is ultimately recognized in profit or loss. Where the completion of the transaction is not planned, the aggregate profit or loss recorded in equity is immediately released to the income statement.

Derivatives included in fair value hedging relationships

The application of fair value hedge accounting allows the hedged item to be remeasured to fair value up to the amount of the hedged risk, thereby limiting the impact of changes in fair value on profit or loss to the ineffective portion of the hedge.

Fair value gains and losses on derivative instruments meeting fair value hedging criteria and designated as such are recognized in profit or loss, together with the fair value gains or losses on the hedged asset or liability that are attributable to the hedged risk.

When the hedge no longer meets hedge accounting criteria, adjustments to the carrying amount of a hedged financial instrument for which the effective interest method is used shall be amortized to profit or loss over the residual period to maturity of the hedged item.

Derivatives included in hedges of a net investment in a foreign operation

Hedges of a net investment in a foreign operation are recognized similarly to cash flow hedges. Gains and losses on the hedging instrument relating to the effective portion of the hedge are recognized in other comprehensive income. Gains and losses relating to the ineffective portion of the hedge are recognized immediately in profit or loss.

The cumulative gain or loss on the hedging instrument relating to the effective portion of the hedge that has been accumulated in the foreign currency translation reserve is released to profit or loss on the disposal or partial disposal of the foreign operation.

12.4.12 Employee benefits

Premiums paid by Eurazeo to defined contribution plans are expensed in the period to which they relate.

In the case of defined benefit plans, the cost of benefits is estimated using the projected unit credit method. Under this method, entitlement to benefits is allocated to service periods using the plan's vesting formula and applying a linear progression whenever vesting is not uniform over subsequent service periods.

Future payments corresponding to benefits granted to employees are estimated on the basis of assumed pay increases, retirement age and mortality, after which the present value is calculated using the interest rate on long-term bonds issued by firms with the highest credit ratings.

Actuarial gains and losses relating to obligations arising on defined benefit plans are recognized directly in consolidated equity.

Past service costs resulting from a plan amendment are recognized immediately in the employee benefits expense with current service costs of the year.

The interest expense is recorded in other financial income and expense.

12.4.13 Share-based payments

The Group has set-up a compensation plan settled in equity instruments (stock options and free share grants). The fair value of services rendered by employees in consideration for the grant of the options is expensed in the income statement.

The total amount expensed over the vesting period is determined by reference to the fair value of the options granted, without taking account of vesting conditions other than market conditions. The latter are incorporated in assumptions regarding the number of options likely to become eligible for exercise. At each period end, the Group examines the number of options likely to become eligible for exercise and, where, applicable, recognizes in the income statement the impact of any adjustment to its estimates through a corresponding adjustment to equity.

The fair value of stock options at the grant date is valued based on Monte Carlo simulations.

12.4.14 Revenue recognition

Asset management activity generates two types of revenue, management fees and performance fees.

Management fees are recognized net of amounts retroceded and investment fees paid to business providers. Gross fees are recognized as services are provided and are calculated based on each fund's contractual documentation. They are generally a percentage of the amount subscribed, the amount invested or the Net Asset Value.

Performance fees relate to the carried interest held by the Group in the funds. These fees are paid by the funds directly to the beneficiaries. They are considered as variable revenue as their valuation is based on the value of the funds' underlying investments. They are therefore recognized as revenue only when they can be accurately estimated and it is highly probable that taking them into account will not generate negative revenue in the future.

12.4.15 Income tax expense

The tax rates and rules applied are those enacted or substantially enacted at the reporting date (for current taxes) or that will be effective when the asset is realized or the liability settled (for deferred taxes). Current or deferred tax on items recognized directly in equity is recognized directly in equity and not in profit or loss.

Current income tax

Income tax assets or liabilities due for the year or for previous years are measured at the amount expected to be collected from or paid to the tax authorities.

Deferred tax

Deferred taxes are recognized using the liability method on all temporary differences existing at the reporting date between the tax base and carrying amount of assets and liabilities.

Deferred tax assets and liabilities are recognized on all deductible temporary differences, tax losses carried forward (deferred tax assets) and unused tax credits (deferred tax assets), with the exception of the following two cases:

- When the deferred tax liability is the result of the initial recognition of goodwill or when the deferred tax asset or liability is generated by the initial recognition of an asset or liability in a transaction other than a business combination and which at the time of occurrence, neither affects the accounting profit nor the taxable profit or loss; and
- In the case of deductible or taxable temporary differences relating to investments in subsidiaries and associates, deferred tax assets and liabilities are not recognized unless it is probable that the temporary difference will reverse in the foreseeable future and in the case of deferred tax assets that the temporary difference can be offset against a future taxable profit.

Deferred tax assets are also only recognized insofar as it is probable that a taxable profit will be available against which these deferred tax assets may be offset.

The likelihood of recovering deferred tax assets is reviewed periodically for each tax entity and may, where appropriate, result in deferred tax assets no longer being recognized.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax assets and liabilities, and the deferred taxes relate to the same taxable entity and the same tax authority.

Taxes payable by the investment vehicles are recognized in the investment portfolio value and under "Fair value gains (losses) on investment activities" in the income statement (see Note 12.4.1).

12.4.16 Provisions

This heading covers liabilities with an uncertain due date and of an uncertain amount, resulting from restructurings, environmental risks, litigation and other risks.

A provision is set aside whenever the Group has a contractual, legal or implied obligation arising from a past event and when future cash outflows can be reliably estimated. Liabilities resulting from restructuring plans are recognized when the detailed plans are finalized and it is reasonably expected that they will be implemented.

12.4.17 Co-investment contracts

When Eurazeo invests through investment funds, members of the Executive Board and the investment teams may also be co-investors. In accordance with market practice and prevailing regulations, Eurazeo and its investment teams hold a separate class of shares with different rights to capital gains and income generated by the fund. These rights are defined in the fund rules (filed with the AMF).

The so-called carried interest purchased by the teams confers equivalent financial rights to those described below for Eurazeo SE.

In line with standard investment fund practice, Eurazeo has created a "co-investment" mechanism for the members of the Executive Board and teams involved in the investments ("the beneficiaries") carried on the balance sheet.

Thus, for investments performed after January 1, 2012, this mechanism is structured around a variable capital company grouping together Eurazeo (95% of the share capital) and private individual investors (holding the remaining 5% of the share capital). This company participates in each investment performed by Eurazeo in the amount of 10% (12% from June 2017: CarryCo Capital 2, CarryCo Patrimoine 2 and CarryCo Brands).

For investments performed between January 1, 2012 and December 31, 2013 and any additions, the entity is called CarryCo Croissance.

For investments performed since January 1, 2014, there are different entities for each strategy (CarryCo Capital 1, CarryCo Croissance 2, CarryCo Patrimoine, CarryCo Capital 2, CarryCo Patrimoine 2, CarryCo Brands and CarryCo Pluto).

Within each CarryCo, an agreement was signed between Eurazeo and the private individual investors stipulating that the private individual investors can only recover their investment after Eurazeo has recovered its investment in full and that private individual investors will only receive the full capital gain earned by the CarryCo after Eurazeo has received an overall minimum annual return of 6% or 8% (the "hurdle") depending on the CarryCo. These thresholds and capital gains are calculated, as appropriate, either (I) by aggregating the investments performed under the relevant program, or (ii) by allocating them 50% to the observed performance of each individual investment and 50% to all investments of the relevant period.

Under the relevant investment programs, the beneficiaries acquire their rights progressively, provided they are still in office at the scheduled anniversary dates. The right to any capital gains will be settled by Eurazeo at a given date (between the 8th and 12th anniversary of the implementation of the co-investment contract) or in the event of a change in control of Eurazeo.

For investments performed since May 30, 2022 for the Eurazeo Real Assets division, investments by Eurazeo and the investment teams were performed through Eurazeo Patrimoine 3, an alternative investment fund ("Other AIF" category) managed by Eurazeo Funds Management Luxembourg. An agreement was signed between Eurazeo and the private individual investors using the same model as the agreements described above. Future programs for all strategies will be implemented using the same structure.

As of January 1, 2023, CarryCo companies are no longer consolidated since they do not provide services relating to investment company activities (see Note 12.1). They are therefore recognized at fair value through profit or loss in the Group's investment portfolio. Changes in fair value of the above investment vehicles recognized by Eurazeo are accounted for net of any portion due to beneficiaries, once the probability that the hurdle will be attained is high.

12.4.18 Earnings per share

Basic earnings per share is calculated by dividing net income attributable to owners of the Company by the weighted average number of shares outstanding during the period, excluding the average number of repurchased shares held as treasury shares.

Diluted earnings per share is calculated based on the weighted average number of shares, as measured by the share buyback method. This method assumes that existing share subscription options with a dilutive impact will be exercised and that Eurazeo will buy back its shares at their current price for an amount corresponding to the cash received as consideration for the exercise of the options, plus stock option costs still to be amortized. Earnings per share for prior years are adjusted accordingly in the event of a stock split or a distribution of bonus shares.

12.5 SEGMENT REPORTING

Pursuant to IFRS 8, *Operating Segments*, segment reporting is presented in line with internal reporting and information presented to the chief operating decision maker (Eurazeo's Executive Board) for the purposes of allocating resources to the segment and assessing its performance.

Eurazeo's business model has significantly changed in recent years, with the development of third party management and the growing importance of monitoring its investments by activity or division based on their fair value. The income statement by business reflects the operating segments as monitored by Eurazeo's Executive Board. Net income is identical to IFRS consolidated net income. A reconciliation is presented in Note 12.5.2.

Its asset management activity is mainly attributable to its subsidiaries, Eurazeo Investment Manager, Eurazeo Mid Cap, Eurazeo Funds Management Luxembourg, iM Global Partners and Kurma Partners and to the contribution of its investments in Rhône Group (divestment signed on July 14, 2023) and MCH.

The Income Statement by business presented below seeks to provide a transversal perspective and enable our analysts and investors to more precisely value the Eurazeo group, by distinguishing between the contribution from these two activities: asset management and investment.

12.5.1 Consolidated Income Statement by business

| | | H1 2022 | H1 2022 | |
|--|---------|----------------|-----------|--|
| (In millions of euros) | H1 2023 | simulation (*) | published | |
| Contribution of the asset management activity | 64 | 44 | 44 | |
| Contribution of the investment activity | (74) | 276 | (161) | |
| Contribution of companies, net of finance costs | - | - | 97 | |
| Amortization of assets relating to goodwill allocation | (6) | (7) | (100) | |
| Income tax expense | 3 | (5) | (18) | |
| Non-recurring items | 1,839 | 6 | (48) | |
| Consolidated net income | 1,825 | 313 | (185) | |
| Attributable to owners of the Company | 1,797 | 379 | (96) | |
| Attributable to non-controlling interests | 28 | (66) | (89) | |

(*) To facilitate the understanding and comparison of the 2023 financial statements, the Group presents above a simulation of the H1 2022 income statement as if the Group had applied the IFRS 10 consolidation exemption as of January 1, 2022. These figures are for information purposes only and have not been audited. They do not take into account the non-recurring gain that would have been recognized at that date.

Net income in the Income Statement by business is identical to IFRS consolidated net income. The identified segments represent each of the businesses as follows:

Contribution of the asset management activity: this comprises Eurazeo's net income as an asset manager using its own balance sheet and on behalf of investment partners. It breaks down into Fee Related Earnings (FRE) and Performance Related Earnings (PRE). FRE and PRE include income relating to management fees and performance fees calculated on the Eurazeo balance sheet and deducted from the contribution of the investment activity. These two reclassifications are therefore neutral in Eurazeo's consolidated income statement by business;

- o "Management fees on Eurazeo's balance sheet" total €143 million as of June 30,
 2023. They amounted to €139 million as of June 30, 2022.
- "Performance fees on Eurazeo's balance sheet" total €1 million as of June 30, 2023.
 There were no performances fees calculated on the balance sheet as of June 30, 2022.

Fee-Related Earnings (FRE) comprise all management fees (i) on limited partner funds and (ii) related to balance sheet investment activities, less operating expenses of the asset management activity.

Performance-Related Earnings (PRE) are equal to (i) performance fees received on management activities for limited partners and (ii) performance fees calculated on amounts invested by Eurazeo for its balance sheet investment activity.

Contribution of the investment activity: this comprises Eurazeo net income from investment activities using its own balance sheet, as if it had entrusted the management of its investments to an asset manager under normal market conditions. The investment activity receives realized and accrued capital gains and pays management fees to the asset manager, as well as performance fees when the conditions are satisfied.

The contribution of the investment activity also includes Group strategic management costs. They totaled €13 million for the half year ended June 30, 2023, compared to €9 million for the half year ended June 30, 2022.

Contribution of companies: considering the change in Eurazeo's status to an investment company as of January 1, 2023 (see Note 12.1), the Group no longer consolidates the subsidiaries in its investment portfolio. They are now recognized at fair value through profit or loss. "Contribution of companies" activity net income is therefore nil from January 1, 2023.

12.5.2 Statement of reconciliation

Reconciliation of the Income Statement by business and the IFRS Income Statement

| H1 2023 (in €m) | P&L by activity | Reclass. non- recurring items | Reclass. | Reclass. Share of income of associates | IFRS P&L |
|--|-----------------|----------------------------------|----------|--|----------|
| Contribution of the asset management activity | 64 | - | 6 | (3) | 67 |
| Contribution of the investment activity | (74) | 5 | 14 | - | (54) |
| Operating income before other income and expenses | n.a. | 5 | 21 | (3) | 12 |
| Amortization of intangible assets relating to acquisitions | (6) | - | - | 3 | (3) |
| Other income and expenses | 1,839 | (5) | - | - | 1,834 |
| Operating income | n.a. | - | 21 | 0 | 1,843 |
| Net financial expense | n.a. | - | (21) | - | (21) |
| Share of income of associates | n.a. | - | - | - | - |
| Income tax expense | 3 | - | - | - | 3 |
| NET INCOME (LOSS) | 1,825 | - | - | - | 1,825 |

12.5.3 Segment income statement for the period ended June 30, 2023

| (In millions of euros) | H1 2023 | Investment activity | Asset management activity | Unallocated income and expenses |
|--|---------|---------------------|---------------------------|---------------------------------|
| Revenue | 171 | - | 171 | = |
| Fair value gains (losses) on investment activities | (9) | (9) | - | - |
| Management and performance fees on Eurazeo's balance sheet | - | (31) | 31 | - |
| Net operating expenses | (150) | (13) | (137) | - |
| Operating income before other income and expenses | 12 | (53) | 65 | - |
| Amortization of intangible assets relating to acquisitions | (3) | - | - | (3) |
| Other income and expenses | 1 834 | (6) | 1 | 1 838 |
| Operating income | 1 843 | (59) | 66 | 1 835 |
| Net financial expense | (21) | (14) | (6) | 0 |
| Share of income of associates | 0 | | 3 | (3) |
| Income tax expense | 3 | | | 3 |
| Net income (loss) | 1 825 | (74) | 64 | 1 835 |

12.5.4 Segment net debt as of June 30, 2023

Detailed information on debt maturities and the nature of covenants is presented in Note 12.7.6.

| (In millions of euros) | 06/30/2023 | Investment activity | Asset management activity |
|------------------------|------------|---------------------|---------------------------------|
| Borrowings | 613,881 | 481,377 | 132,503 |
| Cash assets | (137,508) | (60,894) | (76,614) |
| Net debt | 476,373 | 420,483 | 55,889 |
| Lease liabilities | 40,635 | 5,601 | 35,034 |
| IFRS net debt | 517,008 | 426,083 | 90,924 |

12.5.5 Segment income statement for the period ended June 30, 2022

The segment income statement presented below was published in the consolidated financial statements for the period ended June 30, 2022 (before application of the IFRS 10 exemption, see Note 12.1).

| | | | | C | f companies | panies | |
|--|---------|------------------------|---------------------------------|---------------------|---------------------|--------|----------------|
| (In millions of euros) | H1 2022 | Investment activity | Asset management activity | Mid-Large buyout | Small-Mid buyout | Brands | Real Assets |
| Revenue | 2,294 | 7 | 130 | 1,049 | 848 | 114 | 147 |
| Contribution of investment and asset management activities (*) | (89) | (125) | 36 | | | | |
| Other items | (2) | (2) | | | | | |
| Operating income before other income & expen | 134 | (127) | 36 | 128 | 92 | (6) | 11 |
| Restructuring and transition costs | | | | 18 | - | - | - |
| Acquisition costs and earn-out | | | | - | | | |
| Non-recurring employee benefits expense | | | | - | - | - | - |
| Other non-recurring items | | | | 8 | - | 0 | (1) |
| Adjusted EBIT | 250 | | | 154 | 92 | (6) | 10 |
| Charges to/reversals of deprec., amort. & | 106 | | | 41 | 41 | 4 | 20 |
| provisions | 100 | | | 71 | | | |
| Adjusted EBITDA | 357 | | | 195 | 133 | (2) | 30 |
| Impairment | | - | - | | | | |
| Net income of associates | | - | (0) | | | | |
| Transaction costs and financial items | | (34) | 8 | | | | |
| Contribution of investment and asset | | (161) | 44 | | | | |
| management activities | | (101) | | | | | |

^(*) before impairment, transaction costs and financial items (for the investment activity) - before financial items and net income of associates (for the asset management activity).

12.5.6 Segment net debt as of June 30, 2022

The segment net debt presented below was published in the consolidated financial statements for the period ended June 30, 2022 (before application of the IFRS 10 exemption, see Note 12.1).

| | | Contribution of companies | | | | | | |
|---------------------------|----------------|---------------------------|---------------------------|---------------------|---------------------|------------|--------------|-----------------|
| (In millions of euros) | 06/30/2022 | Investment activity | Asset management activity | Mid-Large buyout | Small-Mid buyout | Brands | Real Assets | Other companies |
| Borrowings Cash assets | 5,269 (776) | 750 (73) | 120 (63) | 2,112 (251) | 1,302 (191) | 19 (19) | 954 (138) | 11 (42) |
| Net debt | 4,493 | 677 | 57 | 1,861 | 1,111 | 1 | 816 | (30) |
| Lease liabilities | 495 | 7 | 10 | 292 | 102 | 1 | 67 | 17 |
| IFRS net debt | 4,988 | 685 | 67 | 2,153 | 1,212 | 2 | 883 | (14) |

12.6 CONSOLIDATED INCOME STATEMENT

12.6.1 Revenue

| (In thousands of euros) | H1 2023 | H1 2022 published |
|------------------------------------|---------|----------------------|
| Management fees | 166,050 | 129,959 |
| Performance fees | 2,199 | 201 |
| Other revenue | 2,932 | 4,944 |
| Revenue of portfolio companies (*) | - | 2,158,693 |
| Total | 171,181 | 2,293,797 |

^(*) As of January 1, 2023, portfolio companies are measured at fair value through profit or loss. The revenue of portfolio companies is therefore no longer included in the Group income statement (see Note 12.1).

12.6.2 Fair value gains (losses) on investment activities

| (In thousands of euros) | H1 2023 | H1 2022 published |
|---|----------|----------------------|
| Fair value gains (losses) on the investment portfolio | (57,119) | - |
| Fair value gains (losses) on other financial assets | 48,356 | _ |
| Total | (8,763) | - |

In the first half of 2022, the fair value gains and losses of the Growth segment and iM Global Partners were presented in *Other income* (see Note 12.6.3).

12.6.3 Other income

| (In thousands of euros) | H1 2023 | H1 2022 published |
|--|---------|----------------------|
| Capital gains (losses) and disposal costs | - | (2,432) |
| Fair value gains (losses) on investment properties | - | (1,088) |
| Fair value gains (losses) on financial assets | - | (79,444) |
| Other income and expenses | 8,450 | 21,804 |
| Total | 8,450 | (61,160) |

12.6.4 Other income and expenses

For the half year ended June 30, 2023, other income and expenses totaled €1.8 billion and mainly comprise the non-recurring gain (€1.9 billion) arising from the change in classification to an investment company (see Note 12.1) and the impact of the disposal of Rhône which generated a loss of €74 million.

For the half year ended June 30, 2022, other income and expenses totaled -€64 million and mainly involved the portfolio companies (restructuring costs, acquisition costs and impairment of brands and other assets). These items no longer impact the Eurazeo Group's income statement as of January 1, 2023.

12.6.5 Net financial expense

| (In thousands of euros) | H1 2023 | H1 2022 published |
|---|--------------------------|--------------------------------------|
| Interest on borrowings | (20,677) | (142,262) |
| Total finance costs, gross | (20,677) | (142,262) |
| Income and expenses on changes in derivatives Hedging reserves reclassified to profit or loss - Derivatives Other financial income and expenses | - - 38 | 5,118 (608) (760) |
| Total income and expenses on cash, cash equivalents and other financial instruments | 38 | 3,750 |
| Total finance costs, net | (20,639) | (138,511) |
| Foreign exchange losses Foreign exchange gains Interest expense relating to the employee benefits obligation Other | (956) 393 - 623 | (14,247) 25,341 133 (3,051) |
| Total other financial income and expenses | 60 | 8,177 |
| Net financial expense | (20,578) | (130,334) |

12.7 CONSOLIDATED BALANCE SHEET

12.7.1 Goodwill, property, plant and equipment, intangible assets and rights of use assets

Goodwill

| (In thousands of euros) | 12/31/2022 | Increase | Deconsolidation of investments (*) | Foreign currency translation | 06/30/2023 |
|-------------------------|------------|----------|------------------------------------|------------------------------|------------|
| Gross value | 5,355,488 | | - (5,075,927) | (652) | 278,909 |
| Impairment losses | (510,513) | | - 510,513 | - | - |
| Total goodwill | 4,844,975 | | - (4,565,414) | (652) | 278,909 |

(*) See Note 12.1

Goodwill breaks down as follows:

| (In thousands of euros) | 06/30/2023 | 12/31/2022 |
|---------------------------|------------|------------|
| Asset management activity | 278,909 | 279,561 |
| Mid-Large buyout | - | 3,018,388 |
| Small-Mid buyout | - | 1,246,855 |
| Real Assets | - | 128,698 |
| Brands | - | 171,474 |
| Total goodwill | 278,909 | 4,844,975 |

Intangible assets

| (In thousands of euros) | 12/31/2022 | Increase | Depreciation | Other | Deconsolidation of investments (*) | 06/30/2023 |
|---------------------------------------|------------|----------|--------------|-------|------------------------------------|------------|
| Trademarks | 1,248,624 | - | - | 0 | (1,246,238) | 2,386 |
| Other assets relating to acquisitions | 1,850,252 | - | - | (365) | (1,762,079) | 87,808 |
| Other intangible assets | 309,731 | 1,567 | - | (5) | (301,856) | 9,437 |
| Total gross value | 3,408,607 | 1,567 | - | (370) | (3,310,173) | 99,631 |
| Trademarks | (97,083) | - | - | 0 | 94,697 | (2,386) |
| Other assets relating to acquisitions | (685,578) | - | (3,480) | (311) | 640,587 | (48,782) |
| Other intangible assets | (132,230) | - | (525) | 106 | 126,601 | (6,048) |
| Total amortization and impairment | (914,892) | - | (4,005) | (205) | 861,886 | (57,216) |
| Trademarks | 1,151,541 | - | - | 0 | (1,151,541) | 0 |
| Other assets relating to acquisitions | 1,164,674 | - | (3,480) | (676) | (1,121,492) | 39,026 |
| Other intangible assets | 177,501 | 1,567 | (525) | 101 | (175,255) | 3,389 |
| Total intangible assets | 2,493,715 | 1,567 | (4,005) | (575) | (2,448,287) | 42,415 |

(*) See Note 12.1

Property, plant and equipment

| (In thousands of euros) | 12/31/2022 | Increase | Depreciation | Disposal | Reversal | Other | Deconsolidation of investments (*) | 06/30/2023 |
|---------------------------------------|-------------|----------|--------------|----------|----------|-------|---------------------------------------|------------|
| Land and buildings | 1,339,311 | - | - | - | - | 6 | (1,339,145) | 171 |
| Installations and equipment | 970,514 | 416 | - | - | - | (77) | (963,757) | 7,096 |
| Other property, plant and equipment | 342,086 | 1,255 | | (303) | _ | (24) | (324,081) | 18,933 |
| Total gross value | 2,651,910 | 1,671 | - | (303) | - | (96) | (2,626,983) | 26,200 |
| Land and buildings | (418,961) | - | (14) | - | - | (1) | 418,929 | (48) |
| Installations and equipment | (570,228) | - | (543) | - | - | 114 | 567,670 | (2,988) |
| Other property, plant and equipment | (217,702) | | (890) | (3) | (288) | (82) | 207,549 | (11,416) |
| Total depreciation and impairment | (1,206,892) | - | (1,447) | (3) | (288) | 30 | 1,194,147 | (14,452) |
| Land and buildings | 920,349 | - | (14) | - | - | 4 | (920,216) | 124 |
| Other assets relating to acquisitions | 400,285 | 416 | (543) | - | - | 37 | (396,087) | 4,108 |
| Other intangible assets | 124,384 | 1,255 | (890) | (306) | (288) | (106) | (116,532) | 7,517 |
| Total property, plant and equipment | 1,445,019 | 1,671 | (1,447) | (306) | (288) | (65) | (1,432,836) | 11,748 |

(*) See Note 12.1

Right-of-use assets

| (In thousands of euros) | 12/31/2022 | Increase | Depreciation | Deconsolidation of investments (*) | Other | 06/30/2023 |
|--|------------|----------|--------------|------------------------------------|-------|------------|
| Land | 34,393 | 273 | (259) | (32,114) | 5 | 2,298 |
| Buildings | 457,788 | 4,884 | (4,837) | (422,850) | (209) | 34,776 |
| Installations, industrial equipment and vehicles | 52,903 | - | (13) | (52,850) | 0 | 40 |
| Other | 9,131 | - | - | (9,131) | 0 | - |
| Total right-of-use assets | 554,215 | 5,157 | (5,109) | (516,942) | (204) | 37,114 |
| Right-of-use assets | 788,583 | | | | | 61,656 |
| Depreciation of right-of-use assets | (234, 368) | | | | | (24,541) |

(*) See Note 12.1

Impairment losses on fixed assets

Pursuant to IAS 36, Eurazeo allocated goodwill to Cash-Generating Units (CGUs) for the purpose of conducting impairment tests. As of June 30, 2023, the Group identified two CGUs: *Investment activity* and *Asset management activity*

Eurazeo sought to identify indications of impairment based on external and internal information sources. As of June 30, 2023, the review of indications of impairment did not give rise to any impairment tests. No impairment was therefore recognized during the period.

12.7.2 Investment properties

| | investments (*) | |
|---------|--|---|
| 9,015 | (9,015) | - |
| 322,007 | (322,007) | - |
| 107,111 | (107,111) | - |
| 146,276 | (146,276) | - |
| 584,410 | (584,410) | - |
| 584,410 | (584,410) | (0) |
| | 322,007 107,111 146,276 584,410 | 322,007 (322,007) 107,111 (107,111) 146,276 (146,276) 584,410 (584,410) |

(*) As of December 31, 2022, the Group's investment properties comprised Real Assets segment investment properties. Considering the change in Eurazeo's status as of January 1, 2023, they were deconsolidated (see Note 12.1).

12.7.3 Investment portfolio

| (In thousands of euros) | 12/31/2022 | Transition (*) | Purchase | Disposals | Change In Fair value through profit or loss | 06/30/2023 |
|----------------------------|------------|----------------|----------|-----------|---|------------|
| Mid-Large buyout | - | 3,469,033 | 34,484 | (28,067) | (13,595) | 3,461,855 |
| Small-Mid buyout | - | 699,048 | 32,372 | (67,560) | (30,167) | 633,692 |
| Growth | - | 1,759,484 | 115,144 | (11,625) | (44,137) | 1,818,866 |
| Brands | - | 738,845 | 5,871 | (542) | 19,846 | 764,021 |
| Venture | - | 43,035 | 10,806 | - | 1,616 | 55,458 |
| Private Funds Group | - | 30,764 | 8,466 | - | 2,375 | 41,605 |
| Private Debt | - | 170,961 | 14,732 | (12,034) | 4,361 | 178,020 |
| Real Estate | - | 855,273 | 40,491 | (562) | (4,805) | 890,397 |
| Infrastructure | - | 22,000 | 6,455 | - | (1,522) | 26,933 |
| Other invested GPs as LP | - | 73,716 | 15,295 | (974) | 8,909 | 96,946 |
| Total investment portfolio | | 7,862,294 | 284,117 | (121,364) | (57,119) | 7,967,795 |
| Current | | | | | | · |
| Non-current | - | | | | | 7,967,795 |

(*) See Note 12.1

The entire investment portfolio is classified at fair value Level 3 (non-observable data). Investments are not quoted and their fair value is determined using non-observable data.

12.7.4 Investments in associates

| (In thousands of euros) | 12/31/2022 | Net income | Impairment (*) | IFRS 5 reclassification (*) | Other | Deconsolidation of investments (**) | 06/30/2023 |
|-----------------------------|------------|------------|-------------------|-----------------------------|---------|-------------------------------------|------------|
| Mid-Large buyout associates | 1,545,185 | - | | - | | (1,545,185) | - |
| Small-Mid buyout associates | 1,024 | - | | - | | (1,024) | - |
| Real Assets associates | 176,273 | - | | - | | (176,273) | - |
| Brands associates | 329,712 | - | | - | | (329,712) | - |
| Asset Management associates | 159,935 | 111 | (104,175) | (36,686) | (4,208) | - | 14,977 |
| Growth associates | 11,661 | - | | - | | (11,661) | - |
| Total | 2,223,790 | 111 | (104,175) | (36,686) | (4,208) | (2,063,855) | 14,977 |

As of June 30, 2023, investments in associates correspond to the investment in MCH.

(*) Rhône Group securities were reclassified as assets classified as held for sale (see Note 12.3.3), the impairment was recognized in *Other income and expenses*.

(**) See Note 12.1

12.7.5 Other financial assets

| (In thousands of euros) | 12/31/2022 | Purchase | Disposals | Change In Fair value through profit or loss | IFRS 5 reclassification (*) | Other | Deconsolidation of investments (**) | 06/30/2023 |
|------------------------------|------------|----------|-----------|---|-----------------------------|-------|-------------------------------------|------------|
| Level 2 | | | | | | | | |
| Colyzeo and Colyzeo II | 2,773 | - | - | - | - | - | (2,773) | - |
| Level 3 | | | | | | | | |
| Eurazeo Growth | 1,948,992 | - | - | - | - | - | (1,948,992) | - |
| Asset management & other | 1,157,469 | 32,978 | (16,006) | 48,356 | - | 5,328 | (608,681) | 619,444 |
| Other unlisted assets | 267,013 | - | - | - | - | - | (267,013) | - |
| Other assets | 51,768 | - | - | - | (30,018) | - | (21,750) | - |
| Total other financial assets | 3,428,015 | 32,978 | (16,006) | 48,356 | (30,018) | 5,328 | (2,849,209) | 619,444 |
| Current | 20,944 | | | | | | | 13,444 |
| Non-current | 3,407,071 | | | | | | | 606,001 |

(*) Rhône Group carried interest was reclassified as assets classified as held for sale (see Note 12.3.3).

(**) See Note 12.1

Other financial assets mainly involved (see Note 12.4.2):

- Assets relating to the asset management activity, measured at fair value through profit or loss;
- Carried interest in the funds, maintained at historical cost.

12.7.6 Net debt

Net debt (including lease liabilities), as defined by the Group, may be broken down as follows:

| | | 06/30/2023 | | |
|---|------------|-------------|----------|---|
| (In thousands of euros) | Gross debt | Cash assets | Net debt | Comments/Nature of main covenants |
| Eurazeo | 486,977 | (60,894) | 426,083 | - Maturities: 2026 (syndicated credit facility) |
| | | | | - Covenants: |
| | | | | ~ LTV ⁽¹⁾ |
| Investment activity | 486,977 | (60,894) | 426,083 | |
| EIM | 3,461 | (23,411) | (19,950) | |
| Eurazeo Mid Cap (EMC) | - | (5,295) | (5,295) | |
| iM Global Partner | 144,602 | (15,119) | 129,483 | - Maturities: 2028 |
| | | | | - Covenants: |
| | | | | ~ Net debt/EBITDA (2) |
| Eurazeo New York | 12,273 | (1,615) | 10,658 | |
| Alpine | - | (11,004) | (11,004) | |
| ESL | 134 | (775) | (641) | |
| Eurazeo Shanghai IM | 241 | (496) | (254) | |
| Eurazeo Uk | 3,954 | (5,759) | (1,805) | |
| Eurazeo Funds Management Luxembourg | - | (9,103) | (9,103) | |
| Kurma | 2,871 | (2,156) | 715 | |
| Other companies | | (1,880) | (1,880) | |
| Asset management activity | 167,537 | (76,614) | 90,924 | |
| TOTAL NET DEBT | 654,516 | (137,508) | 517,008 | |
| o/w borrowings maturing in less than one year | 490,184 | | | |
| o/w borrowings maturing in more than one year | 164,332 | | | |
| Cash and cash equivalent assets | | (131,040) | | |
| Restricted cash | | (6,462) | | |
| Other short-term deposits | | (5) | | |
| (1) I TV: I can To Value | | | | |

⁽¹⁾ LTV: Loan To Value

As of June 30, 2023, Eurazeo SE drew down its syndicated credit line in the amount of €480 million (see Note 12.8.3.1).

The debt repayment schedule was drawn up based on current scheduled maturity dates. Short-term borrowings mainly relate to the drawdown on the syndicated credit line by Eurazeo SE which should be repaid in less than one year.

12.7.7 Provisions

Provisions break down as follows:

| (In thousands of euros) | 12/31/2022 | Charge | Reversal | Deconsolidation of investments (*) | 06/30/2023 |
|------------------------------|------------|--------|----------|------------------------------------|------------|
| Employee benefit liabilities | 55,551 | 115 | (10,128) | (42,726) | 2,812 |
| Other provisions | 56,025 | 5,834 | (31,843) | (19,057) | 10,959 |
| Total | 111,577 | 5,949 | (41,971) | (61,783) | 13,772 |

(*) See Note 12.1

⁽²⁾ EBITDA: Earnings before interest, taxes, depreciation and amortization, adjusted where applicable in accordance with bank documents.

12.7.8 Equity and earnings per share

12.7.8.1 Equity and share capital

Equity attributable to owners of the Company is €8,135 million, or €102.7 per share, as of June 30, 2023.

As of June 30, 2023, share capital totaled €241,635,000, divided into 79,224,529 fully paid-up ordinary shares.

Eurazeo held 4,473,728 treasury shares as of June 30, 2023.

12.7.8.2 Non-controlling interests

| (In thousands of euros) | 06/30/2023 | 12/31/2022 |
|--|--------------------------|----------------------------------|
| Investment and asset management activities | 255,419 | 206,962 |
| Mid-Large buyout | - | 1,490,898 |
| Small-Mid buyout | - | 817,507 |
| Real Assets | - | 131,339 |
| Brands | - | 158,121 |
| Non-controlling interests | 255,419 | 2,804,827 |
| | | |
| (In thousands of euros) | 06/30/2023 | 12/31/2022 |
| (In thousands of euros) Investment and asset management activities | 06/30/2023 27,964 | 12/31/2022 (51,557) |
| , | | |
| Investment and asset management activities | | (51,557) |
| Investment and asset management activities Mid-Large buyout | | (51,557) (16,449) |
| Investment and asset management activities Mid-Large buyout Small-Mid buyout | | (51,557) (16,449) (16,910) |

As of December 31, 2022, non-controlling interests totaled €2,805 million and mainly comprised portfolio companies. Considering the change in Eurazeo's classification as of January 1, 2023, these non-controlling interests were deconsolidated (see Note 12.1).

As of June 30, 2023, non-controlling interests mainly comprised iM Global Partners, controlled and 46.01% owned by Eurazeo (percentage interest).

12.7.8.3 Earnings per share

| (In thousands of euros) | H1 2023 | H1 2022 |
|--|------------|------------|
| Net income attributable to owners of the Company Net income from continuing operations attributable to owners of the | 1,797,125 | (95,975) |
| Company | 1,797,125 | (95,397) |
| Weighted average number of ordinary shares outstanding | 70,859,735 | 71,732,481 |
| Basic earnings per share published | 25.36 | (1.34) |
| Weighted average number of potential ordinary shares | 72,444,430 | 73,002,429 |
| Diluted earnings per share published | 24.81 | (1.34) |

12.7.9 Breakdown of cash flows

12.7.9.1 Cash assets

The cash flow statement analyzes changes in cash presented net of bank overdrafts and including restricted cash.

As of June 30, 2023, restricted cash mainly consists of cash allocated to the Eurazeo liquidity contract.

Bank overdrafts are included in "Bank overdrafts and current portion of long-term borrowings" in consolidated balance sheet liabilities.

As of December 31, 2022, the cash of portfolio companies was consolidated. As of January 1, 2023, given the change in Eurazeo's status (see Note 12.1), the cash of portfolio companies is no longer consolidated.

| (In thousands of euros) | 06/30/2023 | 12/31/2022 |
|---|------------|------------|
| Demand deposits | 127,538 | 948,069 |
| Term deposits and marketable securities | 3,502 | 65,394 |
| Cash and cash equivalent assets | 131,040 | 1,013,463 |
| Restricted cash | 6,462 | 32,695 |
| Bank overdrafts | (193) | (10,829) |
| Cash and cash equivalent liabilities | (193) | (10,829) |
| NET CASH AND CASH EQUIVALENTS | 137,308 | 1,035,328 |
| Other short-term deposits | 5 | 17,884 |
| TOTAL GROSS CASH ASSETS | 137,508 | 1,064,043 |

12.7.9.2 Net cash flows used in operating activities

Net cash flows used in operating activities totaled €(43) million (compared to €(99) million in H1 2022) and mainly concern the increase in trade receivables of Group management companies in the first half of 2023.

12.7.9.3 Net cash flows used in investing activities

Net cash flows used in investing activities totaled €(1,045) million (compared to €(1,076) million in H1 2022) and mainly concern:

- The classification as an investment company under IFRS 10, requiring the cash of portfolio companies to be deconsolidated (see Note 12.1) for €(870) million;
- Investments of €(284 million) in the investment portfolio (see Note 12.7.3);
- Disposals of €121 million in the investment portfolio (see Note 12.7.3).

12.7.9.4 Net cash flows from financing activities

Net cash flows from financing activities amounted to €197 million and break down as follows:

- The drawdown on the Eurazeo syndicated credit line in the amount of €480 million;
- The distribution of dividends to Eurazeo shareholders for €(169) million;
- The share buyback program for €(93) million.

12.8 OTHER INFORMATION

12.8.1 Market risk

The Group's main exposure to market risk involves its investment portfolio. A change in the equity market may impact the value of the portfolio:

- either directly due to the value of its listed portfolio companies;
- or indirectly through stock market comparables used to set the value of unlisted investments.

As of June 30, 2023, the Eurazeo Group does not own listed securities in the portfolio and is therefore no longer directly exposed to equity markets.

Unlisted securities are valued primarily on the basis of comparable multiples. Such multiples can be based on market capitalization or on recent transactions, which by definition are sensitive to changes in the financial markets and economic conditions. The establishment of a panel of comparable companies necessarily involves estimates and assumptions, insofar as it requires reliance on pertinent comparability criteria.

As of June 30, 2023, as the Group's entire investment portfolio consists of unlisted securities, it was classified as level 3 according to the fair value hierarchy within the meaning of IFRS 13. The valuation methods are presented in Note 12.4.1. The table below presents the main non-observable data used to value assets for the most significant strategies:

| Strategies | Valuation method | Non-observable data | Value range as of June 30, 2023 |
|------------------|---|---------------------|------------------------------------|
| Mid-Large buyout | Comparables method | EBITDA multiple | 3.8x - 25.6x |
| Small-Mid buyout | Comparables method | EBITDA multiple | 7.9x - 18.4x |
| Growth | Comparables method & most recent unlisted fundraising | Revenue multiple | 3.6x - 14.3x |
| Brands | Comparables method | Revenue multiple | 1.5x - 5.5x |

The Group performed a sensitivity test on the portfolio's main investments based on the revenue or EBITDA multiples used to value these assets as of June 30, 2023. If a method other than a multiple-based valuation was used, the Group adopted an implicit multiple to conduct the sensitivity test.

The sensitivity of real estate assets (Real Estate strategy), investment vehicles and the assets of the Venture, Private Funds Group, Private Debt, Infrastructure and Other invested GPs as LP strategies was not tested. The sensitivity test therefore covers 75% of the investment portfolio as of June 30, 2023. Sensitivity to a change in revenue or EBITDA multiples of the tested assets of plus or minus 5% is €330 million i.e. a change in fair value of 5.5%.

Finally, the Group is also exposed to foreign currency risk in some of its foreign-currency denominated investments. As of June 30, 2023, the Group was primarily exposed to foreign currency risk in terms of the US dollar and pound sterling. A change in the euro compared to these currencies by more or less than 10% would impact the portfolio as of June 30, 2023 in the amount of €179 million, i.e.:

- €158 million for the US dollar;
- €21 million for the pound sterling.

12.8.2 Subsequent events

Subsequent events are presented in section 3 of the half-yearly report.

12.8.3 Off-balance sheet commitments

| | | 06/30/2023 | | | |
|--|----------------|---------------------|---------------------------|-------------|--|
| (In millions of euros) | Total | Investment activity | Asset management activity | 12/31/2022 | |
| Commitments given | (1,160.9) | (1,158.8) | (2.1) | (2,020.6) | |
| Other pledges, securities and collateral | - | | - | (1,767.3) | |
| Sureties, deposits and guarantees given | (3.7) | (3.7) | - | (14.2) | |
| Operating leases: | | | | | |
| - Minimum lease payments under non-cancellable operating leases (< 1 year) | - | | - | (3.3) | |
| - Minimum lease payments under non-cancellable operating leases (1 to 5 years) | - | | - | (9.0) | |
| - Minimum lease payments under non-cancellable operating leases (> 5 years) | - | - | - | - | |
| Vendor warranties | (15.3) | (15.3) | - | (15.3) | |
| Other commitments given: | | | | | |
| - Purchase commitments | (1,139.8) | (1,139.8) | - | (141.6) | |
| - Other | (2.1) | - | (2.1) | (69.8) | |
| Commitments received | 1,024.5 | 1,020.0 | 4.5 | 1,768.2 | |
| | ., | -, | | 20.0 | |
| Pledges, mortgages and collateral | - | - | - | 20.0 4.5 | |
| Sureties, deposits and guarantees received | 1 020 0 | 4 020 0 | - | | |
| Syndicated credit facility Other commitments received | 1,020.0 4.5 | | 4.5 | 1,743.7 | |
| Other communerts received | 4.5 | - | 4.5 | | |

All Eurazeo Group commitments deemed material under current accounting standards are described below, with the exception of those resulting from confidential shareholders' agreements.

12.8.3.1 Eurazeo SE commitments

Commitments given

Fund investment commitments

Eurazeo SE has given the following investment commitments to various investment funds or vehicles:

| (In thousands of euros) | 06/30/2023 |
|--|------------|
| Eurazeo SE: | 861,672 |
| Capzanine | 2,255 |
| Eurazeo Corporate Relance | 3,340 |
| Eurazeo Fund Invest | 761,471 |
| Eurazeo Private Debt VI | 53,250 |
| Eurazeo Sustainable Maritime Infrastructure Fund | 23,070 |
| Idinvest Growth Fund II | 1,936 |
| Idinvest Private Debt V - Subordinated | 2,345 |
| France Recovery Bonds - Compartment 4 - Alignment fund | 806 |
| Eurazeo SME Industrial Assets II | 13,200 |

Groupe B&B Hotels

Pursuant to the sale to Carlyle of Groupe B&B Hotels ("GBB") shares on September 28, 2010, Eurazeo granted a number of warranties:

- a general warranty covering standard representations concerning all Groupe B&B Hotels companies.
- a specific warranty covering risks relating to management-agent disputes arising before March 31, 2012; compensation payable under this warranty is capped at €14.6 million, and the maximum portion attributable to Eurazeo based on its direct and indirect investment in GBB is €10.5 million, of which €6.7 million has already been paid.
- a specific warranty covering tax risks capped at €16 million and expiring at the end of the applicable limitations period; the maximum portion attributable to Eurazeo based on its direct and indirect investment in GBB is €11.5 million, partially covered by an insurance policy purchased in this respect.

ANF Immobilier

Pursuant to the sale of the shares of ANF Immobilier (since merged with Icade) completed on October 10, 2017, Eurazeo granted Icade various fundamental warranties (authority, capacity and ownership of shares) and an uncapped specific warranty covering current identified disputes in favor of ANF Immobilier. These disputes are described in Section [4.3] of the 2022 Universal Registration Document. This warranty will expire on final settlement of the disputes.

Highlight (Eurazeo Real Estate)

Pursuant to the acquisition of the Highlight real estate project, completed on May 29, 2018 (off-plan acquisition) by SNC Highlight (JV with the JC Decaux group), Eurazeo issued a letter of intent (with performance obligations) in favor of Natixis for a maximum amount of €3,706,518.40 covering the investment obligations of its subsidiaries, LHH1 and LHH2. This commitment will expire on September 30, 2023.

In the same context and under the terms of the shareholders' agreement, Eurazeo undertook to invest a residual amount of €2,874,295.60, through LHH1 and LHH2, Eurazeo Patrimoine subsidiaries and shareholders in SNC Highlight.

Rhône Group

Under the terms of an agreement dated November 28, 2017, Eurazeo SE and Rhône Group LLC can each launch an organized process for the buyback of the securities held by Eurazeo SE in Rhône Groupe LLC and its affiliates (including its funds). At the end of this process, Eurazeo SE may be required to sell its shares under certain conditions, notably regarding a minimum price determined by a third-party expert.

Under the terms of an agreement signed in November 2022, Eurazeo SE undertook to return to Romulus and Remus Capital LP, an investment vehicle affiliated to Rhône Group LLC, certain

amounts received as a holder of Romulus and Remus Capital LP shares, if the vehicle and/or its affiliates are required to pay certain amounts to their own debtors pursuant to a senior loan agreement signed on November 10, 2022.

This commitment ended following the completion by Eurazeo of the sale of its investment in Rhône (see Note 12.3.3) on July 14, 2023.

France China Cooperation Fund

Under the terms of the FCCF Joint Advisors S.a r.l. shareholders' agreement entered into with BNP Paribas SA and Beijing Shunrong Investment Corporation, Eurazeo SE granted sales commitments to BNP Paribas and Beijing Shunrong Investment Corporation that may be exercised in the event of certain events relating to BNP Paribas' and Beijing Shunrong Investment Corporation's compliance with certain of their regulatory obligations or if the FCCF fund is not dissolved in the year it expires.

CarryCo companies

Pursuant to agreements entered into with certain corporate officers and employees of the Eurazeo group concerning investments in CarryCo Capital 1 SAS, CarryCo Capital 2 SAS, CarryCo Pluto, CarryCo Brands, CarryCo Patrimoine SAS, CarryCo Patrimoine 2 SAS, Eurazeo Patrimoine 3 SAS, CarryCo Croissance SAS, CarryCo Croissance 2 SAS and CarryCo Croissance 3 SAS. Eurazeo SE undertook to acquire the shares held by these corporate officers and employees in these entities on the occurrence of certain events and unconditionally during certain periods, that is:

- (i) between January 1, 2022 and December 31, 2023 for CarryCo Capital 1 SAS,
- (ii) between June 30, 2025 and June 30, 2027 for CarryCo Capital 2 SAS,
- (iii) between January 1, 2026 and January 1, 2028 for CarryCo Brands,
- (iv) between January 1, 2023 and December 31, 2024 for CarryCo Patrimoine SAS,
- (v) between January 1, 2026 and December 31, 2027 for CarryCo Patrimoine 2 SAS,
- (vi) between January 1, 2028 and December 31, 2029 for Eurazeo Patrimoine 3 SAS,
- (vii) between January 1, 2023 and December 31, 2024 for CarryCo Croissance 2 SAS,
- (viii) between January 1, 2027 and December 31, 2028 for CarryCo Croissance 3 SAS.

CarryCo Pluto SAS did not provide an unconditional repurchase commitment.

In the first half of 2023, put options were exercised for the following companies:

- CarryCo Capital 1 SAS, for a total amount of €32.1 million. In consideration, Eurazeo SE received 2,504,550 C shares in CarryCo Capital 1 SAS, thereby benefiting from rights to any capital gains on the underlying portfolio;
- CarryCo Croissance 2 SAS, for a total amount of €44.5 million. In consideration, Eurazeo SE received 92,625 C shares in CarryCo Croissance 2 in the first half of 2023 and will receive an additional 990,375 C shares after June 30, 2023, thereby benefiting from rights to any capital gains on the underlying portfolio;

- CarryCo Patrimoine SAS, for a total amount of €8.7 million. In consideration, Eurazeo SE received 202,206 C shares in CarryCo Patrimoine SAS, thereby benefiting from rights to any capital gains on the underlying portfolio.

Furthermore, Eurazeo paid a final earn-out of €0.6 million to the Managers of CarryCo Capital 1 SAS who left Eurazeo prior to the Liquidity date, to which they were entitled in respect of C shares acquired by Eurazeo pursuant to the Sales Commitments exercised. The final earn-out was calculated in accordance with the CarryCo Capital 1 SAS Investment Protocol.

Eurazeo also paid a final earn-out of €13.2 million to the Managers of Carryco Croissance 2 SAS who left Eurazeo prior to the Liquidity date, to which they were entitled in respect of C shares acquired by Eurazeo pursuant to the Sales Commitments exercised. The final earn-out was calculated in accordance with the CarryCo Croissance 2 SAS Investment Protocol.

The documentation for certain Eurazeo investment team co-investment plans include share or unit purchase commitments in favor of the investment teams in the event of a change in control of Eurazeo, the terms of which are detailed in Section 5.15.2 of the 2022 Universal Registration Document.

Current Executive Board members do not benefit from these clauses or waived them with effect from February 5, 2023. Patrick Sayer, Philippe Audouin, Virginie Morgon, Marc Frappier and Nicolas Huet do not benefit from these clauses or have waived them for any change in control announced after February 5, 2024.

Doctolib

Under the terms of the investment agreement signed on March 1, 2022, Eurazeo SE undertook to invest an additional amount of €140 million on a simple request by Doctolib SAS, at any time up to December 31, 2023.

Grape Hospitality

Pursuant to the Grape Hospitality group debt refinancing, Eurazeo undertook to finance indirectly, via EREL and EREL 1, certain expenses of the Grape Hospitality group under the hotel refurbishment program, in the event that external financing and self-financing by the group is inadequate and this up to the debt maturity date (that is July 2026 at the latest) or a change in control of Grape.

Commitments given to hold shares

Pursuant to shareholders' agreements entered into with third parties, Eurazeo has undertaken, as appropriate, to maintain certain investment levels in intermediary holding companies.

<u>Asmodée (Eurazeo Mid Large Buyout) - Warranties given</u>

Pursuant to the direct and indirect sale of all the shares in Asmodée Holding, the sellers (including Eurazeo) gave the buyer, Financière Abra SAS, standard fundamental representations and warranties concerning Asmodée Holding SAS and its subsidiaries, for a maximum total compensation amount of €864,117,342.54 for all sellers and €391,336,268.00 for Eurazeo. These warranties expire at the end of the applicable limitations periods, that is July 27, 2024.

Commitments received

Doctolib

Under the terms of the investment agreement signed on March 1, 2022, Eurazeo SE received representations and warranties relating to the shares subscribed and the company's activities. These warranties will expire at the end of an 18-month period following the investment completion date (i.e. 08/14/2023), except for the fundamental warranties that will expire at the end of the applicable limitations period.

Syndicated credit facility

On June 27, 2014, Eurazeo secured a five-year €1 billion loan with a banking syndicate, which was extended on two occasions by one year, i.e. until June 27, 2021. On December 20, 2019, this syndicated credit facility was renewed for a five-year period (potentially extended to seven years under certain conditions). An initial extension period was accepted extending the maturity to December 2025. A second extension period was accepted extending the maturity to December 2026, but only for an amount of €1.4325 billion. The syndicated credit facility is notably based on clauses set out by the Loan Market Association. The only financing covenant concerns compliance with a debt to Net Asset Value ratio. The total commitment received by Eurazeo is €1.5 billion.

Rhône Group

Pursuant to agreements entered into with Rhône Capital LLC and Rhône Group LLC on November 28, 2017, Eurazeo SE obtained the right to invest certain amounts in the Wework Property Investors LLC fund and in other funds managed by Rhône Group LLC, at preferential terms and conditions.

Under the terms of an agreement dated November 28, 2017, Eurazeo SE and Rhône Group LLC can each launch an organized process for the buyback of the securities held by Eurazeo SE in Rhône Groupe LLC and its affiliates (including its funds). At the end of this process, Eurazeo SE may require Rhône Group LLC to sell its shares under certain conditions, regarding a minimum price determined by a third-party expert.

Pursuant to the acquisition of a minority stake in various entities of the Rhône group, Eurazeo therefore holds specific vendor warranties granted by the sellers.

This commitment ended once Eurazeo finalized the sale of its investment in Rhône (see Note 12.3.3) on July 14, 2023.

France China Cooperation Fund

Under the terms of the FCCF Joint Advisors S.a r.l. shareholders' agreement entered into with BNP Paribas SA and Beijing Shunrong Investment Corporation on April 30, 2020, Eurazeo SE received a sales commitment covering the shares held by BNP Paribas SA and Beijing Shunrong Investment Corporation that may be exercised in the event of certain events relating to BNP Paribas' and Beijing Shunrong Investment Corporation's compliance with certain of their regulatory obligations, if the FCCF fund is not dissolved in the year it expires or if the investment held by BNP Paribas SA and Beijing Shunrong Corporation should decrease by half.

CarryCo Pluto

Pursuant to the signature of an investment protocol on December 30, 2022, CarryCo Pluto undertook to invest alongside Eurazeo in all investments performed by the latter under the co-investment plan defined in the protocol during the period October 30, 2021 to December 31, 2024, in the amount of 12% of the total investment planned by Eurazeo. The investment period may be extended by one year to December 31, 2025.

12.8.3.1 Commitments involving LH GP

Commitments given

MCH

Under the terms of the shareholders' agreement of July 18, 2019 between LH GP and the other shareholders of MCH Private Equity Investments SCEIC SAU, LH GP gave the following commitments:

- LH GP undertook to invest in the MCH Fund V successor funds in an amount equal to the lower of (i) 20% of total investment commitments in the relevant fund and (ii) €100,000,000, it being noted that in the event of default, certain MCH Private Equity Investments SCEIC shareholders may exercise a sales commitment covering all LH GP shares in MCH Private Equity Investments SCEIC and undertake to facilitate the sale by LH GP of its commitments in the MCH funds.
- LH GP undertook to hold its shares in MCH Private Equity Investments SCEIC SAU until July 18, 2023.
- LH GP gave Linschoten SL a purchase commitment under the terms of which Linschoten SL may buy all shares of the company held by LH GP in the event that LH GP reduces its investment commitments in the MCH Fund V fund or any successor funds.

Eurazeo Infrastructure

Pursuant to agreements entered into concerning the development of new investment activities in the infrastructure sector, LH GP granted a number of purchase commitments enabling Eurazeo Infrastructure Managers SAS and/or certain indirect shareholders of this company to sell certain shares to LH GP on the occurrence of specific events provided for in the various agreements (departure of certain indirect shareholders of EIM due to death or disability, change in control of LH GP).

Kurma Partners

Pursuant to the acquisition of control of Kurma Partners, LH GP granted a number of purchase commitments enabling certain shareholders of this company to sell shares to LH GP on the occurrence of specific events provided for in the various agreements (departure of certain indirect shareholders of EIM due to death or disability).

In the same context, LH GP undertook to pay the sellers of the Kurma Partners shares acquired by LH GP, an earn-out of between €1,750,000 and €3,500,000 on the satisfaction of the conditions detailed in the acquisition documentation no later than June 30, 2023. This earn-out was only partially paid as the full payment conditions were not met.

Commitments received

Eurazeo Investment Manager

Pursuant to the acquisition of Idinvest Partners (renamed Eurazeo Investment Manager) on April 12, 2018, LH GP received from the sellers standard warranties for transactions of this type and certain specific warranties. The warranties were granted for applicable limitation periods, except for the warranties covering the financial statements and compliance, that expired on October 12, 2019. Compensation receivable under these warranties is capped, according to the case, at 10% or 100% of the acquisition price received by each seller.

MCH

Under the terms of the shareholders' agreement of July 18, 2019 between LH GP and the other shareholders of MCH Private Equity Investments SCEIC SAU, LH GP received the following commitments:

- sales commitments covering shares held by certain executives and managers that may be exercised on departure from the company;
- purchase commitments granted by Linschoten SL under the terms of which LH GP may require Linschoten SL to buy all shares held by LH GP in the company (i) at any time between January 1, 2024 and June 30, 2024 and (ii) in the event of the launch of a new MCH strategy not approved by LH GP.

Eurazeo Infrastructure

Pursuant to agreements entered into concerning the development of new investment activities in the infrastructure sector, LH GP received sales commitments enabling LH GP to acquire shares held by Eurazeo Infrastructure Managers SAS and/or certain indirect shareholders of this company on the occurrence of specific events provided for in the various agreements (departure of certain indirect shareholders of EIM, change in control of Tangerine, change in strategy, financial difficulties, growth of the fund).

Kurma Partners

Pursuant to the acquisition of control of Kurma Partners, LH GP received a number of sales commitments enabling LH GP to acquire shares held by certain shareholders of this company on the occurrence of specific events provided for in the various agreements (departure of certain shareholders, occurrence of a key person event relating to the documentation of the funds managed by Kurma Partners).

12.8.3.2Commitments involving Legendre Holding 36

Commitments given

Pursuant to the acquisition of its investment in IM Square, on June 29, 2018, Legendre Holding 36 granted purchase and sales commitments to managers in the event of their departure. These commitments were maintained on the sale by Legendre Holding 36 of a portion of its investment in iMSquare to IK and Luxempart on May 6, 2021.

12.8.3.3 Commitments involving Eurazeo PME Capital

Commitments given

Eurazeo PME Capital adopted the following investment commitments in various investment funds or vehicles:

| (In thousands of euros) | | 06/30/2023 |
|-------------------------|-----------------------------|------------|
| | Eurazeo PME Capital: | 92,380 |
| Eurazeo PME II-A | | 14,000 |
| Eurazeo PME III-A | | 66,952 |
| OFIPEC 2 | | 11,428 |

12.8.3.4Commitments involving Kurma Partners

Commitments given

Kurma Partners adopted the following investment commitments in various investment funds or vehicles:

| (In thousands of euros) | 06/30/2023 |
|----------------------------------|------------|
| <u>Kurma</u> | 2,793 |
| Kurma Biofund III | 1,092 |
| SKCI | 3 |
| Kurma Diagnostics | 51 |
| Kurma Diagnostics 2 | 747 |
| Kurma Growth Opportunitites Fund | 883 |
| Paris Saclay Seed Fund | 17 |

STATUTORY AUDITORS' REVIEW REPORT ON THE INTERIM FINANCIAL INFORMATION

PricewaterhouseCoopers Audit 63, rue de Villiers 92208 Neuilly-sur-Seine Cedex MAZARS 61, rue Henri Regnault 92400 Courbevoie

Statutory auditors' review report on the interim financial information

(Period from January 1, 2023 to June 30, 2023)

This is a free translation into English of the statutory auditors' review report on the interim / half-yearly financial information issued in French and is provided solely for the convenience of English-speaking users. This report includes information relating to the specific verification of information given in the Group's half-yearly management report. This report should be read in conjunction with, and construed in accordance with, French law and professional standards applicable in France.

To the Shareholders, EURAZEO SE 1, rue Georges Berger 75017 PARIS

In compliance with the assignment entrusted to us by your shareholders' meetings and in accordance with the requirements of Article L. 451-1-2 III of the French Monetary and Financial Code ("Code monétaire et financier"), we hereby report to you on:

- the review of the accompanying condensed half-year consolidated financial statements of Eurazeo SE, for the period from January 1 to June 30, 2023;
- the verification of the information presented in the half-year management report.

These condensed half-year consolidated financial statements are the responsibility of the Executive Board. Our role is to express an opinion on these financial statements based on our review.

I - Conclusion on the financial statements

We conducted our review in accordance with professional standards applicable in France.

A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with professional standards applicable in France and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Based on our review, nothing has come to our attention that causes us to believe that the accompanying condensed half-year consolidated financial statements are not prepared in accordance with IAS 34 - standard of the IFRSs as adopted by the European Union applicable to interim financial information.

Without qualifying the above conclusion, we draw your attention to Note 12.1 "Preamble – Investment company status" to the condensed half-year consolidated financial statements which clarifies Eurazeo SE's new status as of January 1, 2023, sets out the criteria for classifying an investment company as defined in IFRS 10, *Consolidated financial statements*, and presents the impacts of the first-time application of the consolidation exemption provided by the aforementioned standard.

II - Specific verification

We have also verified the information presented in the half-year management report on the condensed half-year consolidated financial statements subject to our review.

We have no matters to report as to its fair presentation and its consistency with the condensed half-year consolidated financial statements.

Neuilly-sur-Seine and Courbevoie, July 27, 2023

The Statutory Auditors

PricewaterhouseCoopers Audit

MAZARS

David Clairotte

Isabelle Massa

Guillaume Machin

DECLARATION BY THE PERSON RESPONSIBLE FOR THE HALF-YEAR FINANCIAL REPORT

I hereby certify that, to the best of my knowledge, the condensed half-year financial statements have been prepared in accordance with the applicable accounting standards and give a true and fair view of the assets, liabilities, financial position and results of the Company and all consolidated companies, and that the accompanying half-year activity report provides a fair review of any major events that have occurred in the first six months of the year, their impact on the financial statements and the main transactions between related parties, together with an accurate description of the principal risks and uncertainties for the remaining six months of the year.

| Christophe Bavière | William Kadouch-Chassaing |
|--------------------|---------------------------|
| Co-CEO (1) | Co-CEO (1) |

⁽¹⁾ Messrs. Christophe Bavière and William Kadouch-Chassaing are Chairman of the Executive Board and Chief Executive Officer, respectively.

APPENDIX 1: PARTNERSHIPS

iM Global Partner (AUM not consolidated)

It is recalled that iM Global Partner's assets are not included in assets under management published by Eurazeo.

The Assets Under Management of iM Global Partner (IMG share) total US\$37.8 billion at the end of June 2023, up 16% compared to H1 2022. This growth is due in particular to the good performance of affiliates despite the current uncertain macro-economic environment, and to the continuation of iM Global Partner's dynamic M&A strategy in 2022, in particular through the acquisition of a 45% stake in Berkshire Asset Management, an investment management company focused on yield-focus US equities, in December 2022.

APPENDIX 2: FEE PAYING AUM

| H1 2023 (in €m) | Eurazeo third parties | Rhône (30%) | MCH (25%) | Eurazeo Balance Sheet | Total |
|-----------------|--------------------------|----------------|--------------|-----------------------------|--------|
| Private Equity | 10,545 | 1,294 | 219 | 6,256 | 18,315 |
| Private Debt | 5,167 | 0 | 0 | 181 | 5,348 |
| Real Assets | 391 | 0 | 0 | 1,004 | 1,395 |
| Total | 16,103 | 1,294 | 219 | 7,442 | 25,058 |

| H1 2022 (in €m) | Eurazeo third parties | Rhône (30%) | MCH (25%) | Eurazeo Balance Sheet | Total |
|-----------------|--------------------------|----------------|--------------|-----------------------------|--------|
| Private Equity | 9,436 | 1,233 | 218 | 4,404 | 15,291 |
| Private Debt | 4,968 | 0 | 0 | 177 | 5,145 |
| Real Assets | 66 | 7 | 0 | 1,129 | 1,201 |
| Total | 14,469 | 1,240 | 218 | 5,710 | 21,637 |

APPENDIX 3: ASSETS UNDER MANAGEMENT

| €m | 12/31/2022 | | 06/30/2023 | | | |
|------------------------|--------------------|------------------------------|------------|-----------------|------------------------------|-----------|
| | Third-party AUM | Eurazeo Balance Sheet AUM | Total AUM | Third-party AUM | Eurazeo Balance Sheet AUM | Total AUM |
| Private Equity | 14,300 | 8,706 | 22,547 | 14,580 | 8,597 | 23,176 |
| Mid-large buyout | 2,165 | 4,723 | 6,888 | 2,191 | 4,701 | 6,891 |
| Small-mid buyout | 1,537 | 1,103 | 2,641 | 1,518 | 1,018 | 2,537 |
| Growth ¹ | 2,566 | 1,940 | 4,506 | 2,647 | 1,909 | 4,556 |
| Brands | - | 739 | 739 | - | 764 | 764 |
| Healthcare (Nov Santé) | 418 | - | 418 | 414 | 0 | 414 |
| Venture | 3,270 | 117 | 3,387 | 3,323 | 134 | 3,456 |
| Private Funds Group | 3,886 | 83 | 3,969 | 4,486 | 71 | 4,557 |
| Private Debt | 6,604 | 262 | 6,865 | 6,574 | 285 | 6,859 |
| Real Assets | 472 | 1,142 | 1,614 | 590 | 1,136 | 1,726 |
| Rhône (30%) | 2,449 | 50 | 2,499 | 2,449 | 50 | 2,499 |
| MCH PE (25%) | 325 | 88 | 413 | 323 | 93 | 417 |
| Kurma | 436 | 49 | 485 | 432 | 52 | 485 |
| Other | - | 19 | 19 | - | 21 | 21 |
| Total | 24,126 | 10,316 | 34,442 | 24,948 | 10,234 | 35,182 |

APPENDIX 4: BREAKDOWN OF EURAZEO BALANCE SHEET AUM

| €m | Portfolio | Undrawn commitments | Total AUM |
|------------------------|-----------|------------------------|-----------|
| Private Equity | 6,776 | 1,821 | 8,597 |
| Mid-large buyout | 3,462 | 1,239 | 4,701 |
| Small-mid buyout | 634 | 385 | 1,018 |
| Growth ¹ | 1,819 | 90 | 1,909 |
| Brands | 764 | 0 | 764 |
| Healthcare (Nov Santé) | 0 | 0 | 0 |
| Venture | 55 | 78 | 134 |
| Private Funds Group | 42 | 29 | 71 |
| Private Debt | 178 | 107 | 285 |
| Real Assets | 917 | 218 | 1,136 |
| Rhône (30%) | 5 | 45 | 50 |
| MCH PE (25%) | 61 | 32 | 93 |
| Kurma | 12 | 40 | 52 |
| Other | 19 | 2 | 21 |
| Total | 7,968 | 2,266 | 10,234 |