

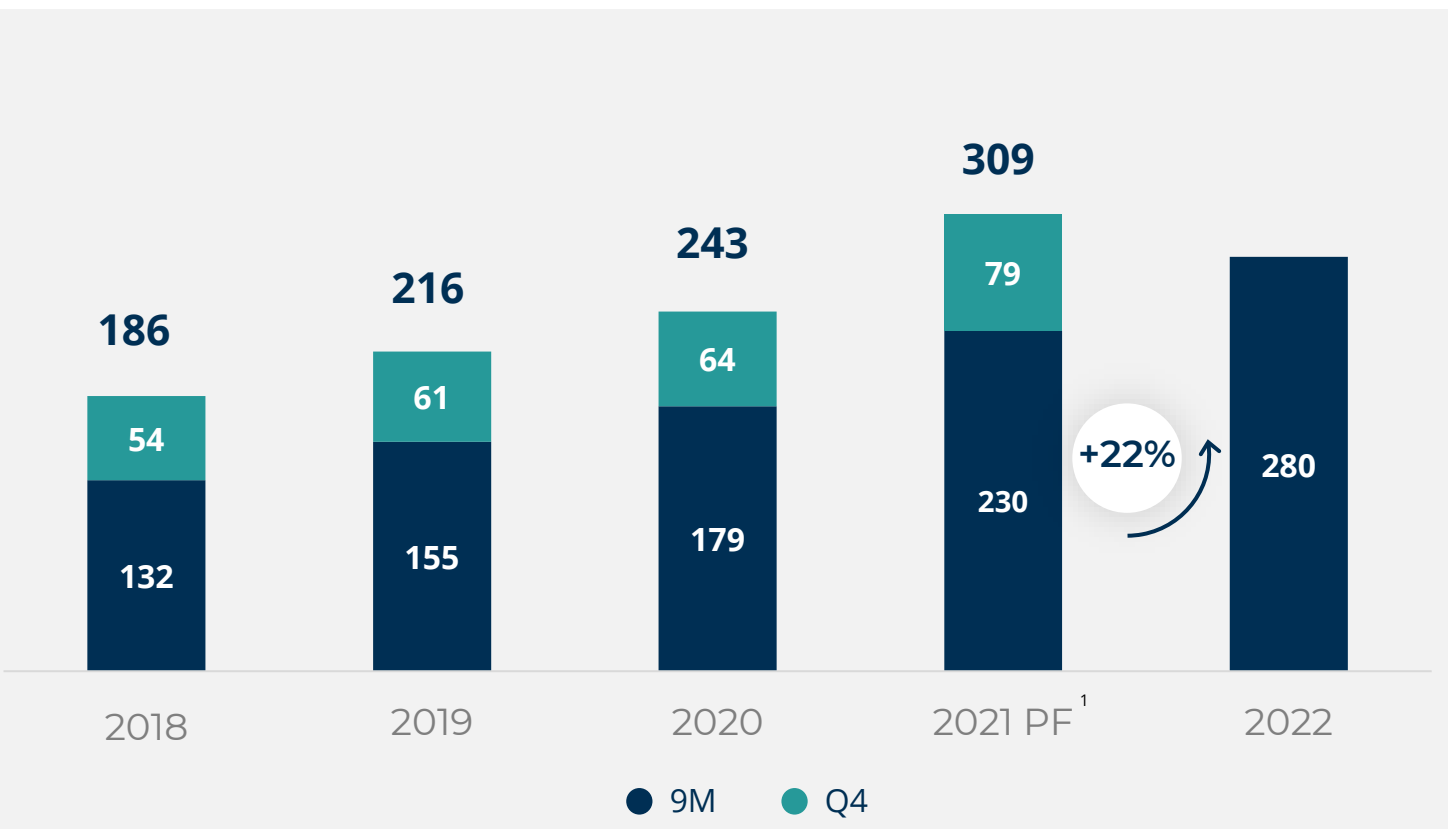
EURAZEO

9M 2022 REVENUES

November 8, 2022

DOUBLE DIGIT GROWTH IN REVENUES FROM ASSET MANAGEMENT

Management Fees (in €m)

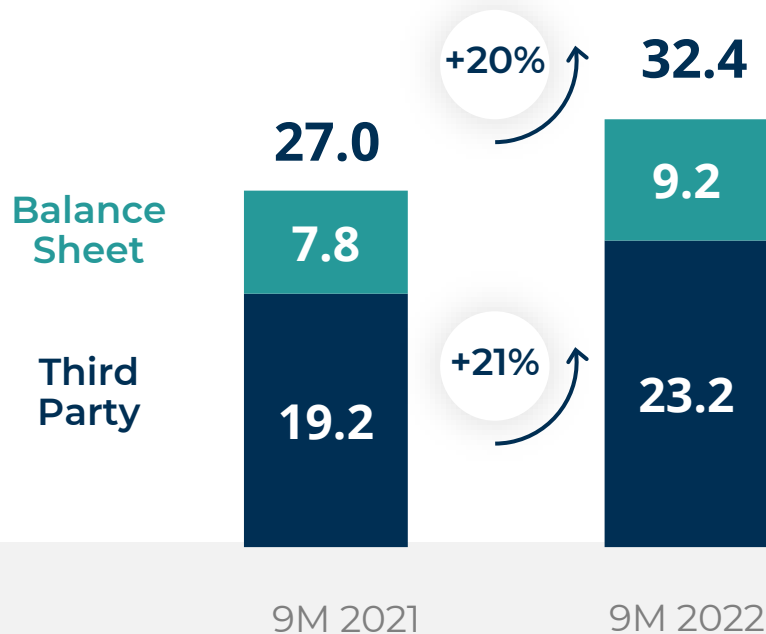


+25% growth
in third party management fees

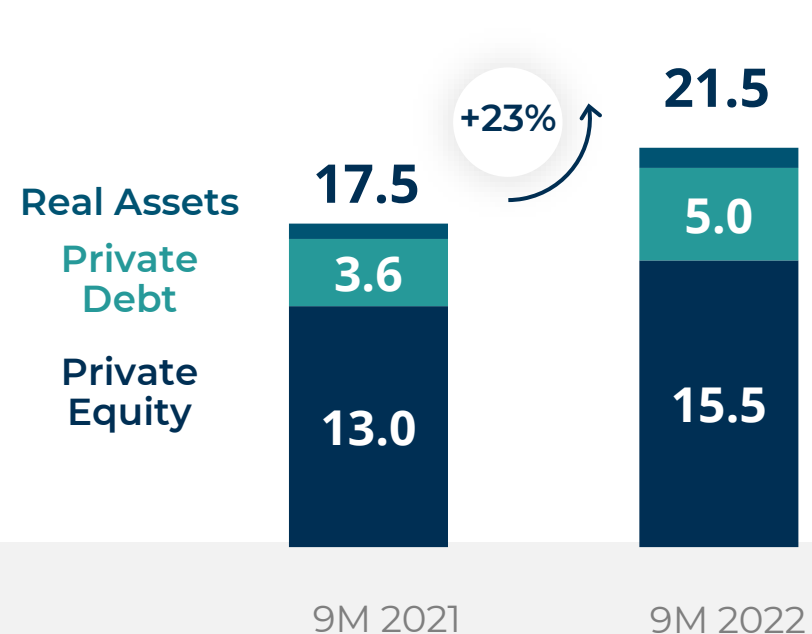
€73m
In performance related earnings

STRONG AUM GROWTH YEAR ON YEAR

Total AUM, €bn

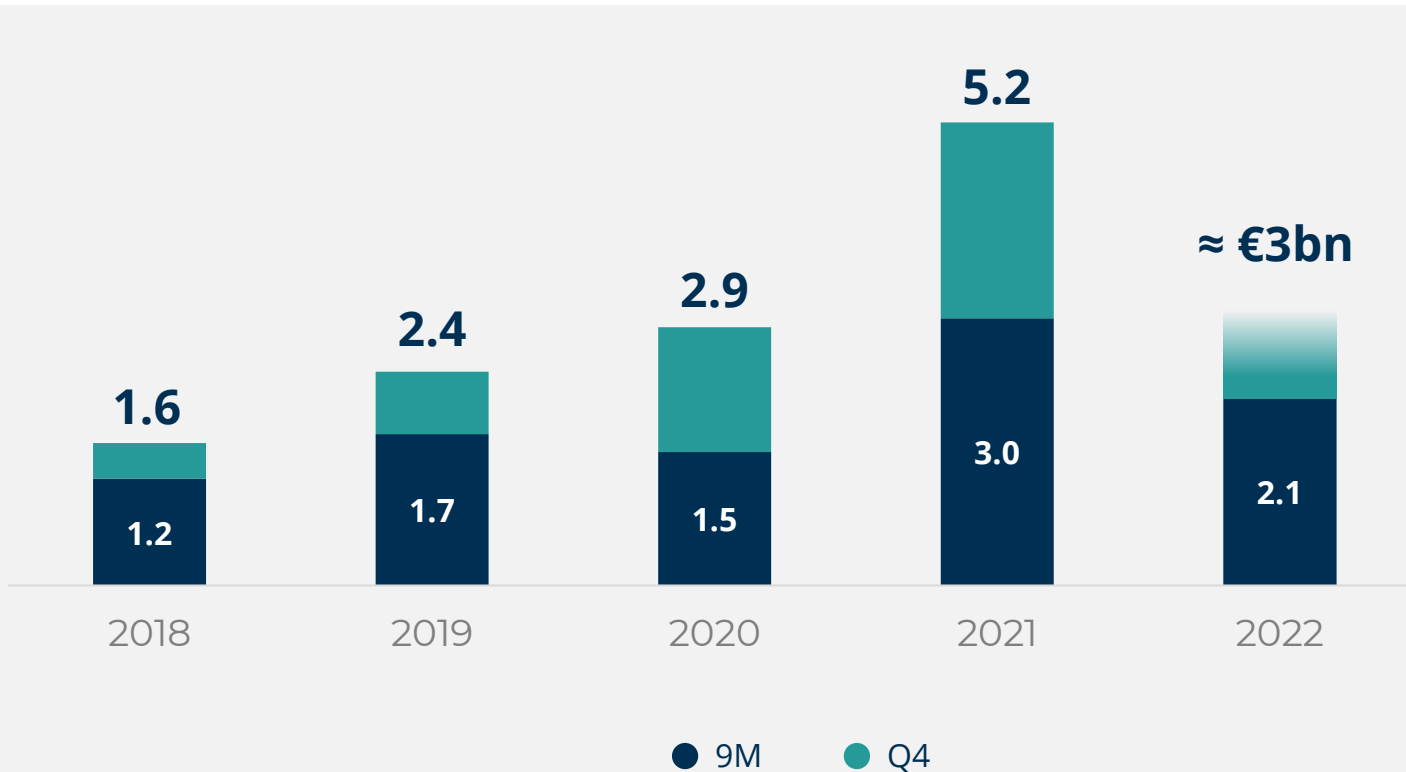


Fee-paying AUM, €bn



FUNDRAISING PACE ON TRACK IN A MORE CHALLENGING ENVIRONMENT

Third party fundraising (€bn)



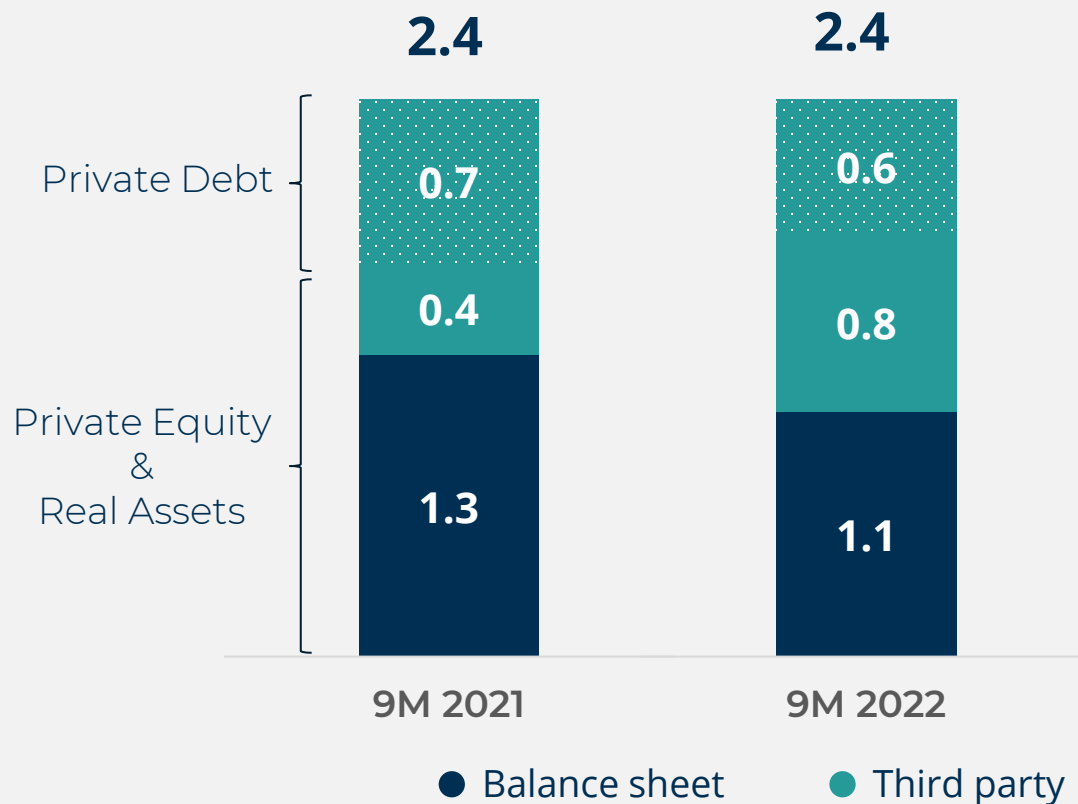
Key developments

- **Successful closings in buyout** (PME IV)
- **Ongoing fundraising** in Digital, Smart City, and Biotech
- **Good momentum in Private Debt** with €0.7Bn raised in 9M
- Strong **inflows from retail** (+61% over 9M)
- **Launch of funds** in key strategies (Mid-Large Buyout, Growth, Infrastructure and Secondaries) to **fuel 2023**
- **Expected fundraising for 2022 of around €3bn**

GOOD EXECUTION OF EXIT PROGRAM

Exits – 9M 2022

(in €bn)



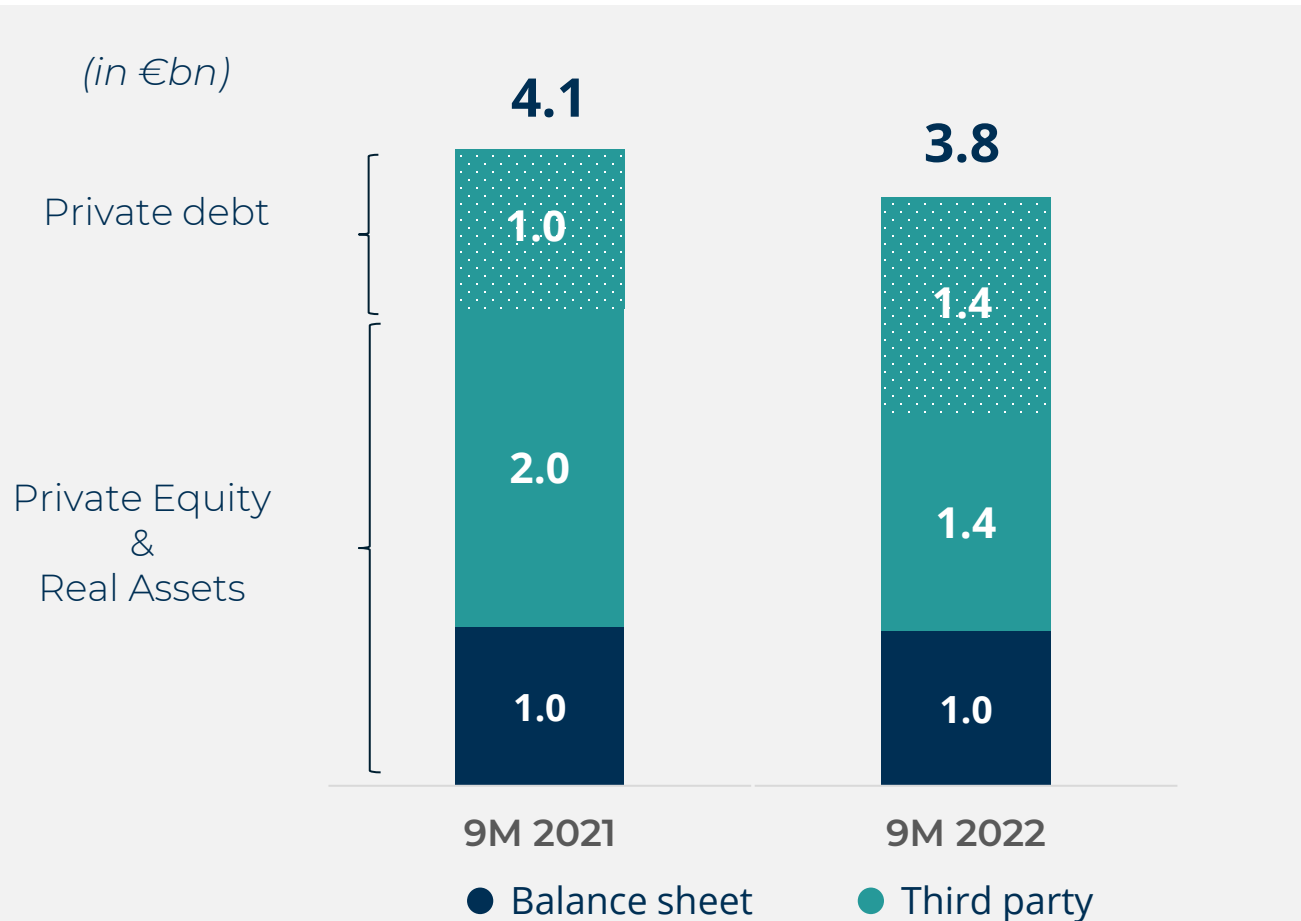
Key developments

Exits

- €2.4bn realized exits, equivalent to 2021
- Exit program for the balance sheet on track for 2022
 - Reden Solar, Trader Interactive and Orolia finalized in Q3 and Vitaprotech to be closed in Q4
 - Exit of Nest New York announced (200 m\$, 2.7x CoC)
 - Average CoC multiple of 3.5x
 - Capital gains of c.€0.8 M

SELECTIVE INVESTMENTS

Investments – 9M 2022



Selective investments in category leaders and targeted sectors

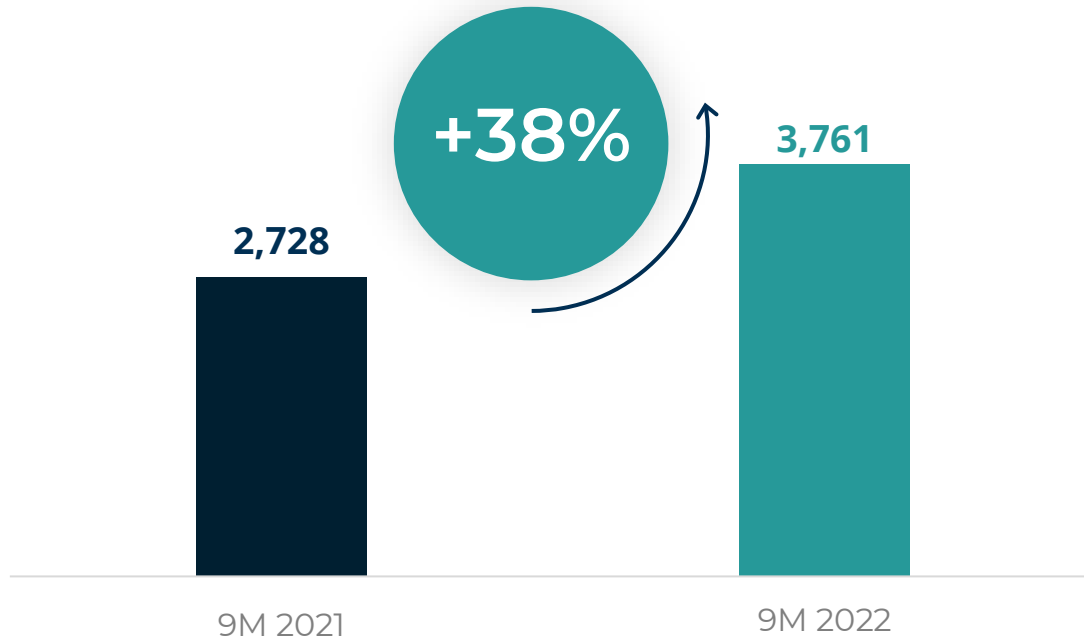
CORE SECTORS

Healthcare				
Consumer				
Financial Services		(build-ups)		
Tech-enabled Business-services				
Energy transition				

STRONG PERFORMANCE OF PORTFOLIO COMPANIES

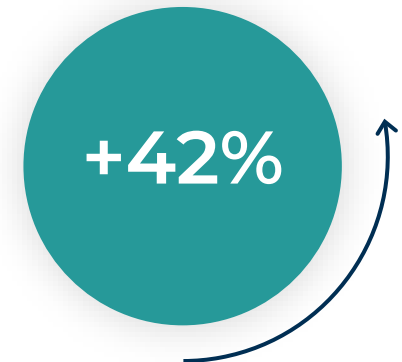
CONSOLIDATED PORTFOLIO COMPANIES

ECONOMIC REVENUE¹
€m



GROWTH COMPANIES (not consolidated)

REVENUE
€m



A ROBUST FINANCIAL STRUCTURE



NET CASH
position end sept. 22

c.€164 m

REVOLVING
credit facility

€1.5 bn

DRY
powder

€4.9 bn



Q&A

ABOUT US

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EURAZEO SHARES

ISIN code: FR0000121121

Bloomberg/Reuters: RF FP, Eura.pa

Share capital
as of June 30, 2021: 79,224,529

Statutory threshold
declarations 1%

Indices:

SBF120
DJ EURO STOXX
DJ STOXX EUROPE 600
MSCI
NEXT 150
CAC MID&SMALL
CAC FINANCIALS

ANALYST COVERAGE

Bank of America	Philip Middleton
Berenberg	Christoph Greulich
CM-CIC	Alexandre Gérard
Degroof Petercam	Joren Van Aken
Exane BNP Paribas	Mourad Lahmidi
Goldman Sachs	Oliver Carruthers
Jefferies	Matthew Hose
JP Morgan Cazenove	Christopher Brown
Kepler Cheuvreux	David Cerdan
ODDO BHF	Geoffroy Michalet
SG	Patrick Jousseume

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